Board of Education Building
201 N Forest Avenue
Independence, Missouri 64050
(816) 521-5300

www.isdschools.org
INTRODUCTION
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District Vision Statement:
A community united to improve the quality of life through education.

District Mission Statement:
By providing a quality education, the Independence School District will ensure that each learner will achieve the skills and self-confidence to be successful in an ever-changing world.

District Values Statements:
- All students can learn.
- All people have the right to be accepted and treated with respect.
- Schools will be safe, orderly and caring environments.
- Effective teaching/learning is the responsibility of the family, school, and community.
- High academic and behavioral standards are expected.

District Level Goals
- Increase student achievement and performance.
- Align district programs and services for continuity and cohesiveness.
- Maximize resources to facilitate learning.
Board of Education

President
Vice President
Treasurer
Director
Director
Director
Director
Mrs. Jill Esry
Mr. Greg Finke
Mrs. Denise Fears
Mr. Ken Johnston
Mrs. Ann Franklin
Dr. Matt Mallinson
Mr. Blake Robertson

Central Office Administration

Superintendent of Schools
Deputy Superintendent-Instruction/Early Education/Student Services
Deputy Superintendent of Operations
Director of Human Resources
Director of Human Resources
Assistant Superintendent-High Schools/NGL Academies
Assistant Superintendent-Middle Schools/Curriculum/Instruction/Assessment
Assistant Superintendent of Elementary Education
Director of Technology
Director of Special Services
Director of Community Relations
Director of Public Relations
Director of Business and Benefits
Director of Youth Development and Education
Director of Neighborhood Family Services
Director of Facilities Services
Director of Nutrition Services
Director of Transportation Services
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Dr. Lance Stout
Dr. Cindy Grant
Mr. Dean Katt
Dr. Brad MacLaughlin
Dr. Elizabeth Savidge
Dr. Janet Richards
Mr. Brent Catlett
Ms. Sherry Potter
Mrs. Amy Knipp
Mrs. Jana Corrie
Mrs. Molly Johnson
Ms. Jennifer Walker
Mrs. Merideth Parrish
Mr. Salum Stutzer
Mr. Brad Kramer
Mr. Daryl Huddleston
Mrs. Lori Halsey
Mr. Dennis Green
Dear Employee:

On behalf of the Board of Education and the Independence School District, we welcome you to the 2017-2018 school year.

Your role is very important to the Independence School District and we appreciate your decision to join our staff. Included in this handbook is information that will answer many of your questions regarding the practices and services of the School District. If you have other questions, please contact Dr. Cindy Grant.

We hope that you enjoy working with the teachers, students, parents, and administrators. We appreciate you sharing part of your life with our School District and look forward to working with you during the 2017-2018 school year.

Best wishes,

Dale Herl
Superintendent of Schools

An Equal Opportunity Employer
EDUCATIONAL INTERPRETER INFORMATION
What is an Educational Interpreter?
An Educational Interpreter in the State of Missouri is a state certified, licensed professional who generally works under the direction of a teacher of the deaf, and/or the classroom teacher. The state qualified Educational Interpreter is fluent in American Sign Language and spoken English, is fluent in one or more English based sign language systems, and has specialized training or skills specific to the educational interpreting process.

The Role of the Educational Interpreter
The fundamental role of the Educational Interpreter is to be the critical language link between students who are deaf or hard of hearing and hearing teachers and peers in the classroom setting. By using an American or English Sign Language system for the deaf student and using voice for the hearing student or staff member in the interpreting process, communication can take place. As sign language professionals, Educational Interpreters are the communication and interaction connection that can help teachers and students provide the deaf student with understanding needed to meet learning and behavioral goals set by the Independence School District. In primary and elementary levels, interpreters share in promoting understanding, acceptance, encouragement, independence, and support for the deaf or hard of hearing students. Services are extended to interpret for all staff or students who wish to communicate with a student requiring an interpreter. Job descriptions for Educational Interpreters in the Independence School District are included in the “Employment” section of this handbook.

Qualifications for Educational Interpreters
All Educational Interpreters, in order to be titled as such, must be certified and licensed in the State of Missouri. Interpreters for the Independence School District must have a high school diploma or GED. It is preferred that the educational interpreter has completed a two year Interpreter Training Program (ITP), has at least 60 post secondary credits, and is an interpreter at the Intermediate Level (3), or above. In certain situations, a licensed, certified interpreter who is not yet a level three may have permission to work under the direction of the deaf education teacher, with the goal of being re-tested for attainment of level three or above certification. The interpreter must maintain certification and licensure annually through the State of Missouri.

Instruction
Although the teacher is responsible for the instructional program of all students in the classroom, including the deaf or hard of hearing student, the Educational Interpreter needs to have a basic understanding of how students learn and appropriate instructional techniques and strategies, so that the interpreting process of instruction can be most effective and beneficial for the student. With the deaf or hard of hearing student, there will be additional strategies of instruction. The Educational Interpreter would benefit by consulting with the classroom teacher, the deaf education teacher, and other fellow interpreters in the workplace, and by attending interpreter workshops relating to the field of educational interpreting.
Performance Responsibilities With Staff

Interpreters will work cooperatively and collaboratively with administrators, deaf education teachers, regular classroom teachers, team interpreters, and other staff members in the implementation of instructional and behavior plans for deaf and hard of hearing students. The interpreter will exercise good judgment, flexibility, and patience while attending to assignments. The interpreter will take responsibility to provide clarification to staff and students regarding an accurate understanding of the interpreting role with the deaf or hard of hearing student.

If requested, the Educational Interpreter may provide input for, and/or may attend educational team meetings to answer questions and address concerns related to a student’s communication abilities and needs. Interpreters will be alert to direct parents’ questions and concerns to the appropriate personnel.

The interpreter will keep all school related information strictly confidential. School related information may be shared only with other teachers and supervisors who are directly responsible for the educational program of the deaf or hard of hearing student for whom the interpreter is assigned. The educational interpreter shall not discuss a student’s progress or behavior in the classroom and shall direct questions on school performance to the appropriate personnel. However, an interpreter may report serious behavior which any other school personnel would be required to report.

Team interpreters will also use discretion and practice confidentiality when discussing an assigned student or student’s assignments, communication needs, or behaviors.

If the interpreter’s job description includes tutoring, this should be under the direction of the classroom or deaf education teacher. The teacher should be fully informed of progress in the tutoring sessions with the student. Results of tutoring sessions are also a matter of confidentiality.

As a general rule, it is not part of the interpreter’s role to supervise a classroom in the absence of the teacher, so another teacher or trained personnel should be assigned that responsibility. Unless specifically trained and employed to do so, the interpreter does not function as a substitute teacher, teacher’s assistant, or paraprofessional.

Performance Responsibilities Elementary (K-5)

When interpreting in the elementary grades, an interpreter will wear many necessary “hats” while participating in the education of the young student. It is important to remember that a student’s developmental and/or language level may impact the role and responsibilities of the interpreter. As the child builds language, becomes more socially mature, becomes more independent, and learns how to use an interpreter, the role of the interpreter usually changes from a role of “helper” to the increasing role of “interpreter”. The primary role of “Interpreter” or “Educational Interpreter” is how they are recognized within the educational setting.

In working with the very young deaf student, the responsibilities of an interpreter may include tutoring, redirection of behaviors, and various other roles. These responsibilities change as the child learns and matures, and the interpreter increases the interpreting role and lessens the “helper”
role (K-3). A job description for an Elementary (K-5) Educational Interpreter can be found in the “Employment” section of this handbook.

**Performance Responsibilities Middle School/High School**

A job description for interpreters at the middle school and high school level is included in the “Employment” section of this handbook.

**Discipline**

Disciplining the student is the responsibility of the classroom teacher. The interpreter will interpret and assist in redirecting, but not disciplining, the young student to follow classroom directions and rules (K-3). With older students, the interpreter will interpret for the teacher or other staff member who is administering discipline. Interpreters should not counsel students or include personal opinions while involved in an interpreting situation.

The interpreter will be involved in training the young student in how to work with an interpreter. On occasion, an interpreter will be confronted with a young deaf student who is frustrated and disrespectful. The interpreter should redirect with a reminder that mutual respect is required in school settings and should encourage the student back on task. However, if discipline is needed, the matter should be referred to the classroom teacher (K-3).

Mutual respect between the interpreter and older students is also essential. The interpreter will advise the teacher of any problems concerning unacceptable behavior that is directed toward the interpreter, so that the teacher can discipline the student accordingly.

The interpreter should inform appropriate personnel if a student confides serious problems in the home or other circumstances outside of school, or if serious emotional problems are suspected. If the interpreter sees a conversation concerning drugs or other serious matters, the interpreter will follow the policies and guidelines of the school district.

The interpreter will be accessible to the student for interpreting while they are in the Recovery Room, nurse’s office, or anywhere on school property where interpreting may be necessary. The interpreter will accompany and interpret for a deaf or hard of hearing student who is being escorted by another staff member from one place to another for discipline purposes.

**Professional Ethics**

In order to protect the rights of students and parents, Educational Interpreters must be relied upon to practice appropriate ethical behavior. Educational Interpreters are trained in a specific Code of Ethics for Interpreters and are bound by school policies and federal law and state laws regarding privacy and confidentiality. Educational Interpreters should demonstrate honesty, loyalty, dependability, cooperation, and a willingness to enrich their abilities. The following is a suggested code of ethics for Educational Interpreters working in the Independence School District.
Independence School District  
Educational Interpreter Handbook 2017-2018

- Refer concerns expressed by parents, students, or others to the supervising teacher and/or building administrator.
- Recognize that the supervising teacher and/or building administrator have the ultimate responsibility for instruction and management.
- Help to see that the best interests of the individual students are met.
- Discuss a child’s progress, limitations, and/or educational program with the supervising teacher and/or building administrator in an appropriate setting.
- Use discernment when discussing your assigned student or any other student with the supervising teacher. It is suggested that discussions about students should only be conducted when the students are absent from the room.
- Discuss school problems and confidential matters with the supervising teacher and/or the appropriate building administrator.
- Do not engage in discriminatory practices based on a student’s disability, race, sex, cultural background, or religion.
- Respect the dignity, privacy and individuality of all students, parents, and staff members.
- Be a positive role model.

Confidentiality

Educational Interpreters who are licensed for the State of Missouri are legally bound to protect the privacy of the clients/or students for whom they interpret. Additionally, the Federal Education Rights and Privacy Act (FERPA) and the Individuals with Disabilities Education Act (IDEA) require school districts to maintain confidentiality of students’ records and progress.

Confidentiality can be extremely difficult to maintain because situations arise that are unexpected or appear harmless if information is shared. If any questions arise regarding what information can be shared and with whom, discuss this with your supervising teacher and/or building administrator. It is important that Educational Interpreters discuss students only with school personnel in appropriate situations, such as staffings, conferences, and IEP meetings.

Respect for Confidentiality

Note: The following information was written for paraprofessionals but is vital information for anyone working in the school environment with students, including Education Interpreters. This information was taken from “Tips for Paraprofessionals” by Joyce Elliott, Green Ridge R-VII School District (1997), and was reprinted with permission from Paraprofessional Mentor Program. The italicized references are added for clarifying the student with a hearing loss and/or the additional title of Educational Interpreter to whom this information could be useful.

Respecting confidentiality means respecting privacy. As a paraprofessional, as well as an Educational Interpreter, one will hear, read, and observe information about students that is considered confidential. In short, one will learn a great deal about the students and their families. The paraprofessional, as well as an Educational Interpreter, must always respect the privacy of the students, and their families. There are federal and state laws designed to protect the confidentiality of students served by special education. The laws state that only educators directly involved in
delivering services to a student may have access to records and information about him or her. Persons not directly involved in delivering services to a student do not have a right to the information. Paraprofessionals, as well as Educational Interpreters, should count themselves as among those “directly involved.” Paraprofessionals, as well as Educational Interpreters, have the right to know information about the student or students that will aid in offering appropriate support. Please note that paraprofessionals, as well as Educational Interpreters, are allowed access to information only for the students with whom they are directly involved.

Having access to records and test results, being a part of discussions and planning for a student, and observing and closely working with the student are ways to find out more about the student. All of these formal strategies for learning more about students, their abilities and their needs are carefully monitored and even documented. In addition, paraprofessionals, as well as Educational Interpreters, need to be mindful of more informal ways of finding out about students. Always remember that a paraprofessional honors confidentiality. It is not only unprofessional to do otherwise, but also illegal. Problems of confidentiality are not always intentional.

Here are a few tips to help keep confidentiality from becoming a problem:

- Be careful with whom information is shared. Is that person directly involved with the student’s education?
- Don’t point out or label children in public or outside of school, as “your” students.
- Avoid using names when asked about your job
- Suggest that questions about a student are best directed to the teacher
- Be careful not to distort, exaggerate, or confuse information.
- Never use information about a student as gossip or as a joke
- Focus comments on student strengths and be positive
- Be careful where information is shared. What started as a private conversation becomes public when another individual enters the room

Remember, all students in the class will look to adults for examples. The best way to encourage understanding and interactions between students with disabilities or who are deaf or have a hearing loss and their non-disabled or hearing peers is to model tolerance, patience, and acceptance.

**Hours for Educational Interpreters**

Educational Interpreters may be hired for full or part time work. Consult your letter of appointment for the number of hours you are to work. You will have a half hour duty free break during the day. This will mean that you will be in attendance at your school for a half hour longer than your work hours. For example, if you are to work 7 hours, you will be in attendance at your school for 7 ½ hours. Any interpreting hours performed immediately after the school day or in the evening must be approved by the appointed supervisor for compensation.

Interpreters will not work on teacher professional days when students are not in attendance unless this is requested and also approved by their principal and the Director of Special Services. On early release days, interpreters will normally work five hours. It may happen that the interpreter will be asked to stay longer than five hours. This added time needs to be approved by the principal and/or immediate supervisor.
If the student is late, the interpreter will be accessible for that student until it is established that the student will be absent. The interpreter will use that time for preparation of materials to be interpreted or follow the direction of the Deaf Education teacher or supervisor in charge, and will be on call for when that student arrives. If the assigned student is absent, the interpreter who normally works with that student will contact the immediate supervisor to see if there is a need for an interpreter at another school in the district or if there is an alternative assignment.

Attendance

Regular attendance is an essential function of the job. Deaf and hard of hearing students depend on the daily language support of the interpreter. If you must be absent, contact your supervisor and principal as soon as possible, so that a substitute interpreter may be contacted to cover your responsibilities for the day.

Failure to report for duty or neglect to report absences for three (3) consecutive days will be considered by the employer as employee job abandonment.

Board of Education policy 4310 states; “When employees are absent more than ten (10) days in any semester or more than fifteen (15) days per school year, their absence is considered excessive.” The Superintendent/Designee will review each incident of excessive absence and may require the employee to provide medical documentation or may consider disciplinary actions up to and including termination. Appropriate documentation may also be requested for unusual patterns of absences, or absences of three or more consecutive days.”

Evaluations

To help you understand your job responsibilities and assess how well you are fulfilling those responsibilities, you will be evaluated using the performance-based evaluation included in the “Employment” section of this handbook. Although you may be evaluated at any time during the year, evaluations generally are completed in the Spring. Your building principal will discuss the evaluation with you and ask that you sign the evaluation. Please take time to study this evaluation and discuss any questions with your principal.

Salary and Benefits

Your annual salary is based on student contact time in your particular school. Educational interpreters are paid in twelve (12) monthly installments according to the scale approved by the Independence Board of Education. A copy of the current scale is located in the “Employment” section of this handbook.

Educational Interpreters should record their working hours using the district’s electronic timekeeping system. The payroll secretary will review your timesheet by verifying the information recorded in the system. The building principal will approve the timesheets at the end of the pay period. Payday is on the fifth (5th) and twentieth (20th) of the month, or the preceding Friday if these days are on a weekend.
Educational Interpreters who are scheduled to work at least twenty-five (25) hours a week are paid on an “even pay” basis. This means that their annual salary is divided into twenty-four (24) equal payments, no matter how many days are worked in the month. Overtime, extra hours, or docks are adjusted on the paycheck following the month in which these events occur. If an employee exits from the district before the end of their work year, the final paycheck is adjusted to pay them for the actual days worked at the time of exit.

Additional time worked for required in-service training(s) and conferences will be paid through the Office of Special Services.

Educational Interpreters who are hired to work a minimum of twenty-five (25) hours a week may participate in the Board of Education paid health, dental and life insurance programs. For information concerning these benefits you may contact the Benefits Office (521-5300) at the Board of Education Building. For a summary of all district benefits, please refer to the “Benefits” section of this handbook.

Leave Days

All employees working a minimum of twenty-five hours a week are eligible for a part-time leave package. Interpreters working at least twenty-five (25) hours per week will receive five (5) sick leave days per year, two of which may be used as a personal leave day. Three (3) bereavement leave days will be available annually.

During the first year of employment, sick leave time shall accumulate at the rate of two (2) days per month until allowable days are accumulated. During the second and subsequent years of employment, annual allowable sick leave days are accumulated immediately upon assuming responsibilities for the school year. Sick leave days not used each year will accumulate for future use. Unused personal days will roll over as sick leave days for the coming year. Bereavement days do not accumulate.

Exceptions to the district’s leave policies should be directed to your supervisor to forward to the Human Resources Office.

Learning

It is frequently said there are essential six stages of learning. One is **ACQUISITION**. Students at this stage make frequent errors when attempting to use a target concept or skill, but gradually respond more and more accurately. The second stage is **REVISION**. At this stage the learner is in the process of acquiring the skill, but the responses are erratic. Correct responses should be reinforced. The third stage is **PROFICIENCY**. The learner responds correctly, but not automatically. The learner should be reinforced for faster rates of response. **MAINTENANCE** is the fourth stage. During this stage previously acquired skills or concepts are practiced for retention. The ultimate educational outcome is better functioning of students in the world outside school. This is achieved by **GENERALIZATION**, or the fifth stage. Generalization means applying what is learned in school to situations outside of school or in different settings. The sixth and final stage is **ADAPTION**. The learner is able to recognize when a skill can be applied in new situations. Previous knowledge is used by the learner to problem solve.
Releasing a Student

If a person not connected with the school seeks information about a child or permission to take the child from the room, refer that person directly to the principal. The principal will determine whether or not the child should be excused and will notify you of the decision.

Under NO circumstances should a child be released without permission of the principal.

Important Policies

It is essential that you understand and follow policies when you work in the Independence School District. These include the Board of Education policies on corporal punishment and sexual harassment and the state mandated Safe Schools Act. Please review these carefully in the “Policies” section of this handbook.

Exit Procedures

In the event an employee exits from the district, the employee will need to submit a resignation letter to Human Resources. The employee will then need to schedule a time to meet with their supervisor to complete Stage 1 of an Exit Form and then call Human Resources to schedule a time to complete Stages 2 and 3. Stage 2 will be completed in Human Resources and Stage 3 will be completed in the Benefits Office.

Emergency Preparedness

Employees should make themselves aware of the location of evacuation plans should an emergency arise. Evacuation plans are posted near the door in each classroom and other common areas. These plans will include both fire and tornado routes. Some classrooms will have a red duffle bag containing first aid items. These bags should be taken with you in the case of a drill or real evacuation. In case of an emergency, employees should also note the location of the closest fire alarm activation switch. Each office has a complete Emergency Preparedness Plan notebook that each employee should take time to review.
Door Entry Procedures

The Independence School District has a School Safety regulation that requires all school doors to be locked during the school day. The goal is to ensure the safety of students and staff, while keeping unidentified strangers from gaining access to our schools. For parents, patrons, and other guests who have legitimate business in the schools, we want to be sure this process remains consistent. Staff will make visitors feel as welcome as possible by following the steps below.

- When a parent or patron approaches the door and pushes the buzzer, welcome them to the building and say, “May I help you?”
- If they are a parent, ask them for their student’s name and ask to see their photo identification.
- If they are a vendor or other visitor, ask the nature of their visit, who they are there to visit, and ask to see their identification.
- If they do not have identification with them, apologize and inform them that for safety reasons, this new district policy requires that they show state or federal photo identification to enter the building.
- Our goal is to keep out unidentified strangers. If the visitor is someone with whom you are familiar, and they have no identification in their vehicle or with them in any way you are allowed the flexibility to buzz them in. Please go the front door and escort them to the main office in order for them to receive a visitor’s pass. Remind them that they will need to bring their identification the next time they come to school.
- If you are not familiar with the visitor and he or she is unable to produce identification, he or she will not be allowed in the building.
- Once a visitor has reported to the office, please follow the building sign in/sign out procedures:
  - (Parent) Verify parent is on the student check-out list if they wish to check their student out of school.
  - (Parent) Present parent with a visitor pass labeled with their name, and direct them to the appropriate destination.
  - (Volunteer) Present volunteer with an appropriate pass and direct them to appropriate location.
  - (Vendor) Present vendor with a visitor pass and contact the person with whom they are wishing to speak.
  - (Other) Present visitor with an appropriate pass and direct them to the location that they are seeking.

Early Education and Kids’ Safari programs:
- Parents of students enrolled in Early Education and Kids’ Safari programs can drop off and pick up their student at designated doors beginning at 6:30am until the start of the school day and then again when school is dismissed until 6:00pm. At the time school begins parents will be required to use the main school doors.
- Staff in Early Education and Kids’ Safari programs will be responsible for checking state or federal photo identification and buzzing parents in during the designated times above.

Keep in mind that some visitors will not be aware of these new procedures. Please be professional if visitors voice a concern, take the time to listen to their concern and remind them that we are
taking these precautions to provide added security for our students. If you have any questions regarding these procedures, please contact Dennis Green at ext. 10035 or 816-286-3995.

A.L.I.C.E. Intruder/Active Shooter Response

In the Spring of 2014 the Independence School District adopted the A.L.I.C.E. model to an intruder/Active Shooter event. From August of 2014 to the present time, all staff in the Independence School District received training from certified instructors from the Independence Police Department. The intent of the A.L.I.C.E. model and training is to increase the survivability of staff and students should an event occur.

All staff receives annual training in A.L.I.C.E. in compliance with Senate Bill 75. This training is in the form of either a two-hour classroom/scenario training or an electronic refresher course.

Staff are encouraged to recall the training and apply it to their specific building so they will be prepared should an event occur. Staff is also encouraged to discuss the A.L.I.C.E. principles with their students and other staff members to maintain the edge and situational awareness.

Staff is also encouraged to reach out to any of the law enforcement instructors (SROs, Truancy and DARE Officers in the district) should they need assistance in setting up their classroom, encounter an unsafe condition, to practice this model or if they should have any questions regarding an intruder/active shooter event.
EMPLOYMENT
Independence School District
Educational Interpreter Handbook 2017-2018

JOB DESCRIPTION
INDEPENDENCE SCHOOL DISTRICT

Elementary Educational Interpreter (K-5)

Qualifications:
• High School Diploma or GED required
• State requirements for title of Educational Interpreter
• Current State of Missouri Interpreter Certification: Intermediate (level 3), or above (level 4 or 5)
• Current State of Missouri Interpreter License
• Degree in Interpreting from an accredited Interpreter Training Program preferred
• Ability to use email, or willingness to learn skill with training

Fair Labor Standards Act Status: Non-Exempt

Reports to: Building Administrator(s)

Job Goal:
• To strengthen and facilitate communication in the language most beneficial between students who are deaf or have a hearing loss and their teachers and peers in the educational environment.
• To interpret learning and behavior goals that are in the school district’s curriculum so that the student who is deaf or has a hearing loss is able to benefit from these provisions.

Performance Responsibilities for Educational Interpreter:
• To work cooperatively and collaboratively with teachers and other staff members, administrators, and parents
• To perform according to State Regulations for Interpreters and to comply with the Interpreters’ Code of Ethics, as well as perform within the professional guidelines of the Independence School District
• Interpret any and all classes, social and academic activities, formal or informal, in the spirit and content that is presented, in which the assigned deaf or hard of hearing student is involved during the school day
• Prepare for interpreting assignments and arrange with the appointed supervisor an appropriate time during the school day to do so
• Meet the assigned student at the designated time and location.
• Until the student learns to be responsible for hearing aids and/or FM systems, be observant if these devices are not working properly and escort the student to the appropriate personnel for any battery replacement or adjustments (K-3)
• Consult with the classroom teacher and position themselves so that lighting, location and vision is adequate for the student to see the interpreter and the teacher, as well as the material presented
• Interact positively with all students and model appropriate dress and behavior
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- Work with and interpret for a deaf or hard of hearing student in a group setting with hearing students to encourage independence and interaction with peers, and to reinforce skills and language introduced by the teacher
- Accommodate the language, interpreting for the deaf student according to their language capability (K-3)
- Interpret language of learning materials and instruction from teachers in the sign language system that is best understood by the deaf or hard of hearing student, which will be determined by the educational team
- Be prepared to teach the classroom teacher and students basic gestures and survival signs for the deaf, such as line up, stop, quiet, walk, work, time for lunch, recess, math, etc., to encourage appropriate school conduct and direct communication between the deaf and the hearing
- Teach the deaf student and hearing peers about cultural differences with a deaf student, such as tapping the shoulder to get a deaf student’s attention
- Direct students’ questions to the teacher to encourage direct interaction between the teacher and the student. This will foster independence and promote classroom participation
- Avoid being overly helpful so the student will understand that the learning process is the responsibility of the student and not the interpreter (K-3)
- Allow the deaf student freedom to work on his/her own, make mistakes and choices, so as to learn as independently as possible
- Team with other interpreters when necessary for class assignments, assemblies, field trips, plays, etc
- If no interpreting services are needed, additional responsibilities may include: Tutoring another student who is deaf or has a hearing loss, informal sign language instructions, assisting the teacher in the classroom, and other duties as assigned

Terms of Employment:
The duration of the position is contingent upon the continued funding of the program, project, or assignment for which the appointment is made. The salary and work calendar is to be established by the Board of Education.

Evaluation:
Performance of this job will be evaluated in accordance with Board of Education policy by the immediate supervisor, utilizing the Independence School District School Support Staff Performance Based Evaluation.
JOB DESCRIPTION
INDEPENDENCE SCHOOL DISTRICT

Middle School/High School Educational Interpreter (6-12)

Qualifications:
- High School Diploma or GED required
- State requirements for title of Educational Interpreter
- Current State of Missouri Interpreter Certification: Intermediate (level 3), or above (level 4 or 5)
- Current State of Missouri Interpreter License
- Degree in Interpreting from an accredited Interpreter Training Program preferred
- Ability to use email, or willingness to learn skill with training

Fair Labor Standards Act Status: Non-Exempt

Reports to: Building Administrator(s)

Job Goal:
- To strengthen and facilitate communication in the language most beneficial between students who are deaf or have a hearing loss and their teachers and peers in the educational environment.
- To interpret learning and behavior goals that are in the school district’s curriculum so that the student who is deaf or has a hearing loss is able to benefit from these provisions.

Performance Responsibilities for Educational Interpreter:
- To work cooperatively and collaboratively with teachers and other staff members, administrators, and parents
- To perform according to State Regulations for Interpreters and to comply with the Interpreters Code of Ethics, as well as perform within the professional guidelines of the Independence School District
- Prepare for interpreting assignments, and arrange with the appointed supervisor an appropriate time during the school day to do so
- Meet their assigned student at the designated time and location
- Consult with the classroom teacher and position themselves so that lighting, location and vision is adequate for the student to see the interpreter and the teacher, as well as the material presented
- Interact positively with all students and model appropriate dress and behavior
- Work with and interpret for a deaf or hard of hearing student in a group setting with hearing students to encourage independence and interaction with peers, and to reinforce skills and language introduced by the teacher
- Interpret any and all classes, social and academic activities, formal or informal, in the spirit and content that is presented, in which the assigned deaf or hard of hearing student is involved during the school day
• Interpret language of learning materials and instruction from teachers in the sign language system that is best understood by the deaf or hard of hearing student, which will be determined by the educational team
• Direct students’ questions to the teacher to encourage direct interaction between the teacher and the student. This will foster independence and promote classroom participation
• Allow the deaf student freedom to work on his/her own, make mistakes and choices, so as to learn as independently as possible
• Team with other interpreters when necessary for class assignments, assemblies, field trips, plays, etc
• If no interpreting services are needed, additional responsibilities may include: Tutoring another student who is deaf or has a hearing loss, informal sign language instructions, assisting the teacher in the classroom, and other duties as assigned

**Terms of Employment:**
The duration of the position is contingent upon the continued funding of the program, project, or assignment for which the appointment is made. The salary and work calendar is to be established by the Board of Education.

**Evaluation:**
Performance of this job will be evaluated in accordance with Board of Education policy by the immediate supervisor, utilizing the Independence School District School Support Staff Performance Based Evaluation.
# Interpreter Salary Schedule

2017-2018

<table>
<thead>
<tr>
<th></th>
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</thead>
<tbody>
<tr>
<td>1</td>
<td>19.21</td>
<td>20.04</td>
<td>20.80</td>
<td>21.96</td>
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<tr>
<td>2</td>
<td>19.77</td>
<td>20.61</td>
<td>21.50</td>
<td>22.66</td>
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<td>3</td>
<td>20.32</td>
<td>21.15</td>
<td>22.24</td>
<td>23.40</td>
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<tr>
<td>4</td>
<td>20.88</td>
<td>21.71</td>
<td>22.96</td>
<td>24.12</td>
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<tr>
<td>5</td>
<td>21.43</td>
<td>22.26</td>
<td>23.69</td>
<td>24.84</td>
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<tr>
<td>6</td>
<td>22.00</td>
<td>22.83</td>
<td>24.40</td>
<td>25.57</td>
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<td>7</td>
<td>22.55</td>
<td>23.38</td>
<td>25.13</td>
<td>26.29</td>
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<tr>
<td>8</td>
<td>23.11</td>
<td>23.94</td>
<td>25.86</td>
<td>27.01</td>
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<tr>
<td>9</td>
<td>23.67</td>
<td>24.49</td>
<td>26.58</td>
<td>27.73</td>
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<tr>
<td>10</td>
<td>24.23</td>
<td>25.04</td>
<td>27.31</td>
<td>28.45</td>
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<tr>
<td>11</td>
<td>24.79</td>
<td>25.60</td>
<td>28.03</td>
<td>29.18</td>
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<tr>
<td>12</td>
<td>25.35</td>
<td>26.17</td>
<td>28.75</td>
<td>29.89</td>
</tr>
<tr>
<td>13</td>
<td>25.88</td>
<td>26.71</td>
<td>29.47</td>
<td>30.63</td>
</tr>
<tr>
<td>14</td>
<td>26.43</td>
<td>27.28</td>
<td>30.19</td>
<td>31.34</td>
</tr>
<tr>
<td>15</td>
<td>27.00</td>
<td>27.82</td>
<td>30.92</td>
<td>32.07</td>
</tr>
<tr>
<td>16</td>
<td>27.56</td>
<td>28.37</td>
<td>31.65</td>
<td>32.79</td>
</tr>
</tbody>
</table>

Interpreters may enter the scale on Step 1-16 based on prior experience as an interpreter.
Performance Based Evaluation
Support Staff

NAME: ____________________________ DATE: ____________ YRS IN DISTRICT: ______

POSITION TITLE: __________________ SCHOOL/DEPT: ____________

SUPERVISING TEACHER: ____________ PRINCIPAL: ____________

Evaluations will be conducted as needed in individual schools, with a final evaluation submitted to the Human Resources Office on or before April 1 of each year. The evaluation process will allow staff members to explore strengths and weaknesses in their job skills and performance. The process will also encourage open communication between the staff member and supervisor, thus promoting the best possible working environment.

School Support Staff: Include Paraeducators, Library Aides, Playground Aides, In School Suspension Teachers, Hall Monitors, and other staff members working with students in the school building.

EVALUATION CRITERIA

1. PROFESSIONAL PRESENTATION OF SELF:
   Appropriate appearance for the school setting.
   - [ ] Exceeds Standards
   - [ ] Meets Standards
   - [ ] Below Standards
   
   Comments:

2. DEPENDABILITY: Can be counted on to follow directions, be on the job, and fulfill assigned responsibilities.
   - [ ] Exceeds Standards
   - [ ] Meets Standards
   - [ ] Below Standards
   
   Comments:

   - [ ] Exceeds Standards
   - [ ] Meets Standards
   - [ ] Below Standards
   
   Comments:

4. EFFICIENCY: Work is completed in a timely manner.
   - [ ] Exceeds Standards
   - [ ] Meets Standards
   - [ ] Below Standards
   
   Comments:

5. ATTITUDE/INTERPERSONAL SKILLS:
   Exhibits a positive attitude and works well with students, parents, supervising teacher(s), administrators, and staff.
   - [ ] Exceeds Standards
   - [ ] Meets Standards
   - [ ] Below Standards
   
   Comments:

6. EFFECTIVENESS:
   a. Staff member has a positive impact on student learning and encourages increased student performance, including keeping students focused and on task.
   - [ ] Exceeds Standards
   - [ ] Meets Standards
   - [ ] Below Standards
   
   Comments:
b. Encourages positive student behavior, which includes modeling appropriate interactions with others.

☐ Exceeds Standards
☐ Meets Standards
☐ Below Standards

Comments:

7. **JOB KNOWLEDGE:** Extent of information, understanding, and ability possessed by staff member relative to position duties, (e.g., adapting curriculum, health needs, behavior intervention, building procedures).

☐ Exceeds Standards
☐ Meets Standards
☐ Below Standards

Comments:

8. **FLEXIBILITY:** Adjusts to changes in schedule or the work situation.

☐ Exceeds Standards
☐ Meets Standards
☐ Below Standards

Comments:

9. **JUDGMENT/DISCRETION:** Decisions and actions are appropriate for working in the school setting.

☐ Exceeds Standards
☐ Meets Standards
☐ Below Standards

Comments:

10. **COMMUNICATION SKILLS:** Effectively and appropriately communicates with students, parents, and school personnel, including both written and verbal communication.

☐ Exceeds Standards
☐ Meets Standards
☐ Below Standards

Comments:

11. **PROFESSIONAL IMPROVEMENT:** Participates in requested training opportunities and improves skills.

☐ Exceeds Standards
☐ Meets Standards
☐ Below Standards

Comments:

12. **CONFIDENTIALITY:** Protects a student’s right to privacy and maintains confidentiality of student records and any other information shared about the student.

☐ Exceeds Standards
☐ Meets Standards
☐ Below Standards

Comments:

If needed, attach an additional page for strengths to build on and areas to work on.

**STRENGTHS TO BUILD ON:**
Type Here

**AREAS TO WORK ON:**
Type Here

Supervisor’s Signature: ____________________________ Date

Staff Member’s Signature: ____________________________ Date

Additional Signature(s): ____________________________

This signature verifies that this evaluation has been discussed with you and does not indicate agreement with contents.

HR 09/11/2013
BENEFITS
## Employee Benefits & Benefits Banking 2017-2018

<table>
<thead>
<tr>
<th>BENEFIT</th>
<th>NOTES</th>
<th>EMPLOYEES AFFECTED</th>
</tr>
</thead>
</table>
| Public School Retirement System (PSRS)                       | • State mandated deduction (2017-2018) 14.50% without Social Security or 9.67% with Social Security  
• Matched by the District                                     | All certificated staff who work 17 hours per week or 600 hours per year                   |
| Public Education Employee Retirement System (PEERS)Formerly Non-Teacher Retirement System (NTR) | • State mandated deduction (2017-2018) 6.86%  
• Matched by the District  
• Vested after 5 years  
• Questions – Contact 800-392-6848 or email member_services@psrsmo.org | All classified staff who work 20 hours per week or 600 hours per year                   |
| 403B and 457                                                 | • Approximately 15 vendors for pre-tax retirement savings  
• Contact The Omni Group at 877-544-6664  
• www.omni403b.com                                             | All staff                                                                           |
<p>| MOST                                                        | • Payroll deduction for Children’s Higher Education                                           | All staff                                                                           |
| Public Service Forgiveness Program                            | • Forgiveness of Direct student loans for those qualifying after 120 payments and not in default <a href="http://dhe.mo.gov/resources/Publicserviceemployees.php">http://dhe.mo.gov/resources/Publicserviceemployees.php</a> | Full-time staff                                                                      |
| General Payroll Deductions                                   | • Professional organization dues, Independence Foundation, United Way, etc.                  | All staff                                                                           |</p>
<table>
<thead>
<tr>
<th>BENEFIT</th>
<th>NOTES</th>
<th>EMPLOYEES AFFECTED</th>
</tr>
</thead>
<tbody>
<tr>
<td>Direct Deposit</td>
<td>• Available for multiple accounts</td>
<td>Required for all staff</td>
</tr>
<tr>
<td>Direct Check Card</td>
<td>• Available for multiple accounts</td>
<td>Employees who don’t have a bank account</td>
</tr>
<tr>
<td>Credit Union</td>
<td>Located at 201 N. Forest Avenue</td>
<td>All staff who work 25 hours week</td>
</tr>
<tr>
<td>“Benefits Banking”</td>
<td>Additional free, discounted, and premium rate services for customers of Commerce Bank. Services include:</td>
<td>All staff and retirees</td>
</tr>
<tr>
<td></td>
<td>• Free online banking and bill pay</td>
<td></td>
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<tr>
<td></td>
<td>• Free Commerce ATM and debit card</td>
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<tr>
<td></td>
<td>• Discount on loans</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Contact 816-234-8810 or 816-234-2250</td>
<td></td>
</tr>
<tr>
<td>Professional Liability Insurance</td>
<td>• Protects employees against damage and injury claims while they are acting within the course and scope of their assigned duties as established by the District.</td>
<td>All staff</td>
</tr>
<tr>
<td>Worker Compensation</td>
<td>• State mandated</td>
<td>All staff with job related injuries</td>
</tr>
<tr>
<td></td>
<td>• Covers medical care and prescriptions</td>
<td></td>
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<td></td>
<td>• Provides 2/3 of average weekly wage if employee cannot work, effective 3 days after day of injury</td>
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<tr>
<td></td>
<td>• Day of injury paid by District</td>
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<tr>
<td></td>
<td>• Care provided in District’s Employee Health Clinic at 1516 W. Maple Street</td>
<td></td>
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<td></td>
<td>• Questions – Contact Employee Workers’ Compensation Office 816-521-5424</td>
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<tr>
<td>BENEFIT</td>
<td>NOTES</td>
<td>EMPLOYEES AFFECTED</td>
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</tbody>
</table>
| **Health Insurance**       | • Board of Education paid for employees @ $553.52 monthly, October 1, 2017 – September 30, 2018  
                            • Optional coverage available at employee expense for spouse and dependent children  
                            • Retirees may retain membership by paying premiums  
                            • Plans choices include QHDHP, PPO, and HMO | All staff who work 25 hours per week  
Retirees who elected coverage within one year of their retirement |
| **Dental Insurance**       | • Board of Education paid for employees @ $27.46 monthly October 1, 2017 – September 30, 2018  
                            • Optional coverage available at employee expense $62.40 monthly for family  
                            • Annual maximum coverage of $1,000.00. Orthodontic benefit $1,000.00. | All staff who work 25 hours per week  
Retirees may extend through COBRA for 18 months |
| **Voluntary Insurance Vision** | • At employee expense  
                            • Monthly cost of $13.32 for employee or $36.75 for family | All staff who work 25 hours per week |
| **Long Term Disability Insurance** | • Board of Education paid benefit  
                            • 60% of employee salary  
                            • Effective after 90 day elimination period or expiration of sick leave | All staff who work 25 hours per week |
| **Life Insurance Board Paid** | • Board of Education paid benefit  
                            • 1.5 times salary for qualifying employees  
                            • Includes AD&D | All staff who work 25 hours per week |
| **Life Insurance Supplemental** | • At employee expense  
                            • Optional coverage available for employee, spouse and dependents with or without AD&D | All staff who work 25 hours per week |
<table>
<thead>
<tr>
<th>BENEFIT</th>
<th>NOTES</th>
<th>EMPLOYEES AFFECTED</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Section 125 – Premiums</strong></td>
<td>• Premium savings with before tax dollars</td>
<td>All staff who work 25 hours per week who have a health care premium, a family</td>
</tr>
<tr>
<td></td>
<td>• No fee</td>
<td>dental premium, or voluntary vision premium</td>
</tr>
<tr>
<td><strong>Section 125 – Flex Plan</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unreimbursed Medical Dependent Care</td>
<td>• Pretax savings account for medical or</td>
<td>All staff who work 25 hours per week</td>
</tr>
<tr>
<td></td>
<td>dependent care</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Fee $4.67 per month for 9 months</td>
<td></td>
</tr>
<tr>
<td><strong>Section 125 - Health Savings Account</strong></td>
<td>• Employee owned pretax savings account</td>
<td>All staff who are enrolled in the high</td>
</tr>
<tr>
<td></td>
<td>for medical expenses</td>
<td>deductible health care plan and meet other</td>
</tr>
<tr>
<td></td>
<td>• District contributes $600/year</td>
<td>IRS requirements for the account</td>
</tr>
<tr>
<td></td>
<td>• Fee $2.00 per month balances &lt; $3000</td>
<td></td>
</tr>
<tr>
<td><strong>Employee Assistance Program</strong></td>
<td></td>
<td>All staff who work 25 hours per week and</td>
</tr>
<tr>
<td>New Directions</td>
<td>• Cost-free Employee Assistance Program</td>
<td>their household family members</td>
</tr>
<tr>
<td></td>
<td>• Confidential Services, Referrals</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Counseling and Resources</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Financial and legal planning</td>
<td></td>
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<tr>
<td></td>
<td>• Confidential website access <a href="http://ndbh.com">ndbh.com</a> (login code IndependenceSD)</td>
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<tr>
<td></td>
<td>• Available 24/7 at 800-624-5544</td>
<td></td>
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<tr>
<td></td>
<td>• Call 816-237-2352 to arrange a confidential appointment</td>
<td></td>
</tr>
<tr>
<td><strong>Employee Health Clinic</strong></td>
<td>• Medical clinic for well exams, disease</td>
<td>All staff, retirees, and dependents (age 2+) enrolled on district health insurance</td>
</tr>
<tr>
<td></td>
<td>management, illness care, routine lab tests</td>
<td></td>
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<tr>
<td></td>
<td>• Cost-free for those on district health insurance and preventive care</td>
<td></td>
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<tr>
<td></td>
<td>• $25 per visit fee for those on the HSA eligible QHDHP for non-preventive care</td>
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<tr>
<td></td>
<td>• Call 816-521-5316 or go online to <a href="https://healthstatinc.intelichart.com/patientportal">https://healthstatinc.intelichart.com/patientportal</a> to make an appointment</td>
<td></td>
</tr>
<tr>
<td><strong>Employee Wellness Center</strong></td>
<td>• Free gym with exercise equipment and</td>
<td>All regular full and part-time employees, retirees, and their spouses and</td>
</tr>
<tr>
<td></td>
<td>classes</td>
<td>dependents age 18 and older</td>
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<tr>
<td></td>
<td>• Enroll - call 816-521-5315</td>
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<tr>
<td><strong>Aquatics Center</strong></td>
<td>• Free open and lap swimming</td>
<td>All staff</td>
</tr>
<tr>
<td></td>
<td>• 25% off swimming lessons, party rentals</td>
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<tr>
<td></td>
<td>and private rentals</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Free aerobics classes</td>
<td></td>
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<tr>
<td></td>
<td>• Questions – call 816-521-5377</td>
<td></td>
</tr>
<tr>
<td><strong>BENEFIT</strong></td>
<td><strong>NOTES</strong></td>
<td><strong>EMPLOYEES AFFECTED</strong></td>
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<tr>
<td>Voluntary Insurance</td>
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<tr>
<td>Legal Assistance</td>
<td>• Optional at employee expense&lt;br&gt;Legal advice, forms, will, document review, traffic issues, IRS, defense, discounts&lt;br&gt;24/7 emergency access</td>
<td>All staff who qualify for PSRS or PEERS Retiree insurance and COBRA participants</td>
</tr>
<tr>
<td>Voluntary Insurance</td>
<td></td>
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</tr>
<tr>
<td>Identity Theft</td>
<td>• Optional at employee expense: employee or family options&lt;br&gt;Insurance policy $1,000,000&lt;br&gt;Monitoring includes: credit, internet, digital, social, bank&lt;br&gt;Privacy advocate remediation</td>
<td>All staff who qualify for PSRS or PEERS Retiree insurance and COBRA participants</td>
</tr>
<tr>
<td>Voluntary Insurance</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accident</td>
<td>• Optional at employee expense: employee, spouse, dependents&lt;br&gt;Includes Wellness Benefit&lt;br&gt;Includes Accidental Death or Dismemberment&lt;br&gt;Includes Hospital Benefit</td>
<td>All staff who qualify for PSRS or PEERS</td>
</tr>
<tr>
<td>Voluntary Insurance</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Critical Illness</td>
<td>• Optional at employee expense: employee, spouse, dependents&lt;br&gt;Includes Wellness Benefit&lt;br&gt;Includes heart attack, stroke, cancer, renal failure, organ transplant, coma, severe burns, loss sight-hearing-or-speech, and paralysis.&lt;br&gt;Monthly cost age banded on selected employee benefit of $10,000, $20,000, or $30,000</td>
<td>All staff who qualify for PSRS or PEERS</td>
</tr>
<tr>
<td>Voluntary Insurance</td>
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</tr>
<tr>
<td>Cancer</td>
<td>• Optional at employee expense: employee, spouse, dependents&lt;br&gt;Includes Wellness, First Occurrence, and specific cost Benefits</td>
<td>All staff who qualify for PSRS or PEERS</td>
</tr>
<tr>
<td>Voluntary Insurance</td>
<td></td>
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</tr>
<tr>
<td>Hospital Indemnity</td>
<td>• Optional at employee expense: employee, spouse, dependents&lt;br&gt;Includes annual admission and daily benefits</td>
<td>All staff who qualify for PSRS or PEERS</td>
</tr>
<tr>
<td>Voluntary Insurance</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Short Term Disability</td>
<td>• Optional at employee expense&lt;br&gt;Elect coverage $100-1500/wk&lt;br&gt;Elect elimination period of 7, 14, or 30 days&lt;br&gt;Monthly cost coverage based and age banded</td>
<td>All staff who qualify for PSRS or PEERS</td>
</tr>
<tr>
<td>BENEFIT</td>
<td>NOTES</td>
<td>EMPLOYEES AFFECTED</td>
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<tr>
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</tr>
<tr>
<td>Family Medical Leave</td>
<td>• Federally mandated by the Family Medical Leave Act</td>
<td>o Employees who have worked 12 months previous to the leave and who have worked at least 1250 hours during the 12 months before the leave</td>
</tr>
<tr>
<td></td>
<td>• Up to 12 weeks of unpaid leave allowed for birth/adoption of a</td>
<td>o Contact Human Resources to see if you qualify for FML</td>
</tr>
<tr>
<td></td>
<td>child, serious health condition of employee, or serious health</td>
<td>o Employees must request FML in writing through the Human Resources Office 521-5300</td>
</tr>
<tr>
<td></td>
<td>condition of member of immediate family who requires care of employee</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• BOE paid insurance and other benefits continued during leave</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Employees required to use any available leave days during leave</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• No loss of seniority</td>
<td></td>
</tr>
<tr>
<td>Sick Leave</td>
<td>• 10 days per school year for illness as outlined in Board of</td>
<td>All staff who work 37.5 hours per week</td>
</tr>
<tr>
<td></td>
<td>Education Policy/Regulation 4320</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Plus one (1) day for each additional full contract month beyond</td>
<td></td>
</tr>
<tr>
<td></td>
<td>the nine month calendar</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Paid at daily rate</td>
<td></td>
</tr>
<tr>
<td>Personal Leave</td>
<td>• 3 days annually for personal use as outlined in Policy/Regulation</td>
<td>All staff who work 37.5 hours per week</td>
</tr>
<tr>
<td></td>
<td>4320</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Deducted from sick leave</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Paid at daily rate</td>
<td></td>
</tr>
<tr>
<td>Emergency Leave</td>
<td>• Up to 10 days leave for purposes outlined in Policy/Regulation</td>
<td>All staff who work 37.5 hours per week</td>
</tr>
<tr>
<td></td>
<td>4320</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Deducted from sick leave</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Paid at daily rate</td>
<td></td>
</tr>
<tr>
<td>Bereavement Leave</td>
<td>• 3 days for death in the immediate family as outlined in Policy/</td>
<td>All staff</td>
</tr>
<tr>
<td></td>
<td>Regulation 4320</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Paid at daily rate</td>
<td></td>
</tr>
<tr>
<td>BENEFIT</td>
<td>NOTES</td>
<td>EMPLOYEES AFFECTED</td>
</tr>
<tr>
<td>-----------------------</td>
<td>-----------------------------------------------------------------------</td>
<td>--------------------------------------------------------</td>
</tr>
<tr>
<td>Part-Time Sick Leave</td>
<td>- 5 days per school year for illness</td>
<td>All staff who work at least 25 hours a week and less than 37.5 hours a week</td>
</tr>
<tr>
<td></td>
<td>- Plus one (1) day for each additional full contract month beyond the nine (9) month calendar</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Paid at daily rate</td>
<td></td>
</tr>
<tr>
<td>Part-Time Personal Leave</td>
<td>- 2 days annually for personal use</td>
<td>All staff who work at least 25 hours a week and less than 37.5 hours a week</td>
</tr>
<tr>
<td></td>
<td>- Deducted from sick leave</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Paid at daily rate</td>
<td></td>
</tr>
<tr>
<td>Jury Duty</td>
<td>- Paid at employee’s daily rate</td>
<td>All staff</td>
</tr>
<tr>
<td>Vacation</td>
<td>- Paid at daily rate</td>
<td>11 and 12 month full-time employees</td>
</tr>
</tbody>
</table>

*This chart is intended as a quick reference summarizing the employee benefits available to employees of the District. A more detailed description of the employee benefits that may be applicable to you is available through the Human Resources Office. This chart is not intended to be an employment agreement and the District, in publishing this chart, is not conveying an offer pursuant to the benefits described in this summary.*
Commerce Bank is pleased to offer you a special banking benefit that is designed to help you save time and money! Benefits Banking is a preferred banking program for all Independence School District employees that gives you access to the best personal banking services that Commerce Bank offers. Because everyone has different financial needs, Benefits Banking offers you three account options: Select, Plus and Premium. You choose the level that’s right for you!

**All Benefits Banking checking accounts include:**

- Free first order of single/wallet-style Commerce Globe checks¹
- Free Commerce Visa® Debit Card
- Free Online Banking and Online Bill Pay²
- Free Mobile Banking³ and Alerts
- Free Commerce ATM transactions
- Overdraft protection options
- Low rate credit card with no annual fee⁴
- Free notary services and stop payment

**You may enjoy (depending on the level you choose):**

- Special deposit rates
- Rate discounts on personal loans and home equity lines of credit⁵
- Credit toward home loan closing costs⁶
- Free checks
- Rewards on your credit card
- Free safe deposit box
- Free financial planning consultation⁷
- Discounts on brokerage services⁸
- Plus more!

If you are already a Commerce customer, there are additional benefits available to you as an Independence School District employee with Benefits Banking. You will not need to change your account numbers or checks, but you will need to contact Commerce to “upgrade” your account.

You may also receive information about Benefits Banking by visiting any of the Commerce Bank locations in your area, by e-mailing benefitsbanking.kc@commercebank.com or by contacting one of our Commerce bankers assigned to help you:

<table>
<thead>
<tr>
<th>Gail Ciarniolo</th>
<th>816-234-1984</th>
<th><a href="mailto:gail.ciarniolo@commercebank.com">gail.ciarniolo@commercebank.com</a></th>
<th>18700 E 39th St</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jack Combs</td>
<td>816-234-8856</td>
<td><a href="mailto:jack.combsjr@commercebank.com">jack.combsjr@commercebank.com</a></td>
<td>2915 S Noland Rd</td>
</tr>
</tbody>
</table>

We also invite you to visit the Benefits Banking webpage for Independence School District employees at: commercebank.com/benefitsbanking/independenceschooldistrict.asp

You chose a great place to work! Now choose the best place to bank.

¹ Printing, shipping and handling charges may apply to reorders depending upon the account option selected. ² One Free Online Bill Pay account per household. ³ Your mobile carrier’s text messaging and web access charges may apply. ⁴ Subject to credit approval. ⁵ Cannot be combined with any other offer. Applicable on new Home Loan Purchase Loans and Refinances with closing dates of 7/31/16 or later. ⁶ Benefits from Commerce Brokerage Services, Inc., member NINJA/GIPC, a subsidiary of Commerce Bank.
New Directions Employee Assistance Program
EAP Call Center Intake Line: 800-624-5544

The Employee Assistance Program is a counseling assessment benefit that is provided to employees by the Independence School District. Did you know that the two primary reasons people use this program are for stress and for relationship difficulties? No matter how hard we try, we cannot avoid the fact that these are two issues that we have to deal with on a daily basis. We may not always need assistance from others to handle stress or relationships, but sometimes it reaches a point where it helps to have some insight from others. The EAP can assist you with dealing with these issues or anything else that may be concerning you.

Some important points to remember:

This is a free service. It is separate from your health insurance and it does not cost you anything to use. It is a confidential service. No information, including your name, is released without your written permission. Your employer will not know if you use this program. It is a service available to the employee and to immediate family members that live within our household.

Other services available through the EAP:

- **Legal Referrals** - Contact New Directions for a referral to a local attorney. The initial consultation with the attorney is at no cost.
- **Financial Referrals** - A 30 minute telephone consultation is available through the EAP. After the consultation you can be referred to local resources. The referrals can be made for any financial issue (debt consolidation, budgeting, taxes, investments, etc.)
- **Website Programs** - Log on to www.ndbh.com to access the website programs. Click on EAP Members and use Independence SD as your login code to access the dedicated company section. **Personal Directions** is an online work/life program with over 5,000 different articles, calculators, videos, and databases available. Information in Personal Directions includes:
  - Buying a Car
  - Health Assessments
  - Investment Calculators
  - Child Care Database
  - Elder Care Database
  - Pregnancy Videos
  - Buying a House
WORKERS’ COMPENSATION
Principal/Supervisor/Nurse Procedure for Employee Accident/Injury

All medical information will be stored in the school nurse office. No medical or work comp information is to be stored in personnel or employment files. When an employee reports an injury, follow the steps listed below:

1. Instruct the employee to go to the school nurse office at the injury site for an initial evaluation, first aid and treatment referral. The nurse (principals or supervisor if nurse is not available) will assist the employee in completing and signing an Employee Accident/Injury Report. This must be completely filled out including level of medical care given and signed by the employee and nurse supervisor. These forms are located on the My Benefits page of the District website and can be found in either the Business Office Resources near the top of the page or under the General Plans listed as Workers Compensation near the lower right side of the page.

2. Give the employee a copy of the Employee Accident/Injury Procedure for his/her information and assistance. This form explains the process and answers many of the questions the employee may have at a later time.

3. The nurse (principals or supervisor) will fax the completed Employee Accident/Injury Report form along with the Treatment Authorization Form (instructions listed below), and notify the ISD Work Comp Office via Phone: (816) 521-5424 Fax: (816) 521-5677 Email: workcomp@isdchools.org in order to meet the Missouri statutory guidelines for filing claims.

4. If first aid treatment is not sufficient or additional medical attention is needed, do the following:

   1) If this is a life threatening emergency, call 911 and/or send the employee directly to the Truman Medical Center Lakewood, 7900 Lee’s Summit Rd., Kansas City, MO 64159 (816) 404-7000 or Centerpoint Medical Center, 19600 E. 39th St., Independence, MO 64057 (816) 698-7000 for emergency treatment.

   2) For non-emergency medical evaluation and/or treatment, the following options should be utilized in the order listed as feasible due to either medical necessity or hours of operation available. Note: If treatment is sought on the day of injury, it is mandatory that a notification call be placed to the treating agency prior to the injured worker’s arrival. If treatment is sought after the day of injury, an appointment must be obtained for treatment.

      1) ISD Employee Health Clinic at (866) 959-9355 (preferably) or (816) 521-5316 (to leave message for a return call) for notification of a Workers’ Compensation employee injury. The Employee Accident/Injury Report and the signed Treatment Authorization Form must accompany the employee for treatment.

         Location – 1516 W. Maple Ave., Independence, MO 64050
         Hours – 7:00 AM-12:00 Noon & 1:00 PM-6:00 PM Monday–Friday; 8:00 AM-12:00 Noon Saturday

         Alternatives Treatment Locations – To be used by referral only from ISD Employee Health Clinic, ISD Medical staff, after hours Supervisor or the ISD Work Comp Office. The signed Treatment Authorization Form must accompany the employee for treatment at these locations.

      2) U. S. Healthworks, Inc. at (816) 478-9299 and notify that the injured employee is coming.

         Location – 19000 E. Eastland Center Ct., Independence, MO 64055
         Hours – 8:00 AM-5:00 PM Monday–Friday (only)

      3) Urgent Care of Kansas City at (816) 795-6000 and notify that the employee is coming.

         Location – 4741 S. Arrowhead Drive, Suite B, Independence, Missouri 64055.
         Hours – 8:30 AM-9:00 PM Monday-Friday; 8:30-6:00 PM Saturday; 8:30 AM-5:30 PM Sunday; 8:30 AM-3:30 PM Holidays

5. Complete and give the employee a Treatment Authorization Form (referral). Encourage the employee to go as soon as possible that same day. They may go later in the day if condition worsens. Inform them they must present the Treatment Authorization Form at the care location designated on the Treatment Authorization Form to receive treatment. Note: If treating at Urgent Care of Kansas City, the lower portion of the Treatment Authorization is to be completed by the treating physician and must be returned to the Nurse as well as the ISD Work Comp Office after treatment. This Provider Section contains release information and the employee’s Return to Work Status.
6. Notify the ISD Work Comp Office immediately that the employee has been injured and to which treatment location the employee was sent.
   Phone: (816) 521-5424  Fax: (816) 521-5677  Email: workcomp@isdsgools.org

7. All employee health records are considered confidential and should be handled in that manner. All employee health records will be maintained separately in a locked file and not in supervisor files. After each medical visit, the employee is to give the doctor’s release/restoration note to their supervisor and to the ISD Work Comp Office; the nurse will also receive all forms given to the employee concerning his/her treatment. The nurse will fax the forms to, as well as, notify the ISD Work Comp Office by phone to confirm receipt and confer regarding restrictions, etc. If the employee was treated and released from a Hospital Emergency Room, the employee must give a copy to the nurse, principal or supervisor of the After Care Instructions given to the employee upon release. Note: A copy of this document must also be given to the ISD Work Comp Office as this is the only proof that the employee can or cannot return to work following treatment.

8. If an employee is released to work with restricted duties given by the treating physician, notify via phone and send a copy of the written restrictions to the ISD Work Comp Office as the restrictions may or may not have been sent to the ISD Work Comp Office from the treating physician. The ISD Work Comp Office will then prepare Modified Duty paperwork according to these restrictions and will forward this paperwork to the Principal/Supervisor/School Nurse/HR for the purpose of official notification of the injured worker’s status and to request a formal approval signature that the work restrictions can (or cannot) be accommodated for the injured employee. The Modified Duty approval (or denial) paperwork will then be faxed to (816) 521-5677 by the school nurse, principal or supervisor. The objective of Modified Duty is to keep the employee on an assignment without loss of pay. The duties will be determined by the restrictions applicable. It is preferred that duties be related to the normal assignment. However, to accommodate the restrictions, duties may be assigned in a different area, at a different location, or on a different time schedule. Payroll/Timekeeping will monitor all stages of Workers’ Compensation time.

9. Workers’ Compensation is not responsible for medical needs occurring at work unless work related. If an employee becomes ill/injured while at work and it is not the result of an accident or injury that is work related, remind and/or assist the employee to contact his/her own health care provider.
Employee Information and Accident/Injury Procedures

The Independence School District provides Workers’ Compensation statutory coverage for all employees of the District for injuries occurring out of and in the course of the employee’s employment with the District.

For any claim to be processed, the employee must comply with the following requirements:

1. Report to the school nurse’s office at the injury site for an initial medical evaluation, first aid treatment and referral for treatment with the completion of the Workers’ Compensation Treatment Authorization form. Outside of the nurse hours or if employed in an area without nursing staff, the supervisor will complete the referral. Building administrator’s may also complete the Workers’ Compensation Treatment Authorization and sign the Employee Accident/Injury Report.

2. Work related injuries must be reported immediately to your supervisor or as soon as possible but in no more than 24 hours.

3. An Employee Accident/Injury Report form must be completed and signed by the employee and the school nurse or supervisor at the time the incident is reported even if no medical treatment is needed. This will be completed in the school nurse office during initial evaluation. If a nurse is not available, the supervisor or building administrator will assist.

4. All work related injuries must be treated by ISD Employee Health Clinic and be referred by the school nurse or supervisor. The Employee must be given a signed copy of the completed Employee Accident/Injury Report form as well as a signed copy of the Workers’ Compensation Treatment Authorization form. The Employee must present both forms for treatment at the Clinic. The Clinic can triage, treat or refer most care levels of injuries. The ISD Employee Health Clinic location and hours are as follows:

<table>
<thead>
<tr>
<th>ISD Employee Health Clinic</th>
<th>Clinic Hours</th>
<th>Telephone (866) 959-9355</th>
</tr>
</thead>
<tbody>
<tr>
<td>1516 W. Maple Ave.</td>
<td>Monday-Friday, 7:00 am – 12:00 Noon</td>
<td>959-9355</td>
</tr>
<tr>
<td>Independence, MO 64050</td>
<td>1:00 pm – 6:00 pm</td>
<td></td>
</tr>
<tr>
<td>Telephone (866) 959-9355</td>
<td>Saturday, 8:00 am – Noon</td>
<td></td>
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</tbody>
</table>

Alternative treatment for the injured employee may be by referral only from the ISD Employee Health Clinic, ISD Nursing Staff, after hours, Supervisors, or the ISD Work Comp Office. Such referrals will be due to medical necessity or for treatment outside of the hours of operation for the ISD Employee Health Clinic. These alternatives are:

<table>
<thead>
<tr>
<th>U.S. Healthworks, Inc.</th>
<th>Hours:</th>
</tr>
</thead>
<tbody>
<tr>
<td>19000 E. Eastland Center Ct.</td>
<td>Monday-Friday, 8:00 am – 5:00 pm</td>
</tr>
<tr>
<td>Independence, MO 64055</td>
<td>Telephone (816) 478-9295</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Urgent Care of Kansas City</th>
<th>Hours:</th>
</tr>
</thead>
<tbody>
<tr>
<td>4741 S. Arrowhead Drive, Suite B</td>
<td>Monday-Friday, 8:30 am – 9:00 pm</td>
</tr>
<tr>
<td>Independence, MO 64055</td>
<td>Saturday, 8:30 am – 6:00 pm</td>
</tr>
<tr>
<td>Telephone (816) 959-6000</td>
<td>Sunday, 8:30 am – 5:30 pm</td>
</tr>
<tr>
<td></td>
<td>Holidays, 8:30 am – 3:30 pm</td>
</tr>
</tbody>
</table>

If an injury is a true emergency, you can be treated at the Truman Medical Center Lakewood or Centerpoint Medical Center. Limit all visits to the Emergency Room to injuries that cannot possibly wait until the next day.

5. Following each treatment, the doctor’s release to work, restrictions or emergency room. After Care Instructions must be submitted immediately to your supervisor and to the ISD Work Comp Office.

6. Treatment appointments and leave information:
   a. Treatment time within work hours on the day of injury only are paid as work hours.
   b. All appointments (including fellow-ups) for Work Comp after day of injury are treated the same as personal doctor appointments for purposes of leave. For that reason, it is best to get immediate evaluation and to make all other appointments before or after work hours as much as possible.

Your failure to follow these requirements may invalidate any present or future compensation claims that arise as a result of an injury. Eligibility for medical expense and or disability income reimbursement has strict guidelines and it is important for you that you do not jeopardize your claim.

Policy coverage provisions include a stipulated death benefit, blanket medical expense coverage, and weekly disability income reimbursement should the employee be unable to work upon doctor’s orders. There is a waiting period of three (3) work days before work comp weekly disability income reimbursement begins. There is a statutory provision for lump sum payment for injuries that result in permanent or partial disabilities that might occur to employees.

The District will provide Modified Duty when possible and if prescribed by the physician. Modified Duty allows the employee to receive full wages while recovering rather than reduced Workers’ Compensation disability reimbursements.
employee accident/injury report/internal form

Attn: Give the employee a copy of the Employee Accident/Injury Procedures.

Outside medical attention: Immediately fax this completed form to (816) 521-5677 and call the ISD Employee Work Comp Office at (816) 521-5424. Send this form and the Treatment Authorization form with the Employee to ISD Employee Health Clinic (or Treatment Authorization form only to Urgent Care of Kansas City, Truman Medical Center ER or Centerpoint ER).

First aid or no medical attention: Fax this form to (816) 521-5677 and call the ISD Employee Work Comp Office at (816) 521-5424.

employee information

Employee ID#: Full Name:
Phone: (Home #) (Work #) Primary Work/Building Site:
Home Address:
City: State: Zip:
Date of Birth: Marital Status: M / S / Sep / D / W Gender (M/F):
Job Title: Work Status: (Full/Part/Time/Sub):

accident/injury information

Time Employee Began Work: AM/PM Date of Injury:
Time of Injury: Check if Time Cannot Be Determined
Date Employer Notified: Time Notified: Who Was Notified:
Description of What Happened:

Cause of Injury:
Body Part(s) Injured: (Left/Right)
Type of Injury:
Witnesses:

Did Injury Occur on Employer Premises: Y/N Inside Outside Vehicle:
Injury Location Site:
Location at Site:

Treatment information

Is Employee Going to Receive Medical Attention: Y/N On-Site First Aid: Y/N

ISD Employee Health Clinic: ___ (7AM – 12:00 Noon & 1PM – 6 PM, M-F; 8AM – 12 Noon, Sat)
U S Healthworks, Inc.: ___ (8 AM – 5 PM, M-F only)
Urgent Care of Kansas City: ___ (8:30 AM – 9 PM, M-F; 8:30 AM – 6 PM Sat; 8:30 AM – 5:30 PM, Sun; 8:30 AM – 3:30 PM, Holidays)
___ Other Provider Care Site

Emergency Care: ___ Truman Medical Center Lakewood; ___ Centerpoint; ___ Other

Employee Signature: Date:
Supervisor/Nurse Signature: Date:

office use only

Report #: SSN#: Wage:
Hire Date: Entered: PMA Management Corp. 20839910
- - - - - - - - - - - Phone: 1-888-476-2669

42
Workers’ Compensation Treatment Authorization

School District: Independence School District
School Name: ___________________________
Address: _______________________________
School District Contact: Debby Aeuff Phone Number: 816-521-5424
Fax Number: 816-521-5677

EMPLOYEE INFORMATION

Employee Name: ___________________________
Employee Address: ________________________
Employee Phone Number: Home Work ___________ ___________
Employee SSN: ___________________________ Employee DOB: ___________
Date of Injury: ___________________________
Injured Body Part: _________________________
How Did Injury Occur? ____________________
Sent to Location (below): __________________
Date: __________________

_____ ISD Employee Health Clinic: (7:00 AM – 12:00 Noon and 1:00 PM – 6:00 PM, Monday – Friday; 8:00 AM – Noon, Saturday)

_____ Urgent Care of Kansas City (Independence): (6:00 PM – 9:00 PM, Monday – Friday; 12:00 Noon – 1:00 PM, Monday – Friday; 12 Noon – 6:00 PM, Monday – Friday; 8:30 AM – 5:30 PM, Sunday; 8:30 – 3:30 PM, Holidays)

_____ Other Provider Care Clinic Location: __________________________________________

_____ Emergency Care: Truman Medical Center Lakewood or Other: ______________________

Treatment Authorized By: ____________________________ (Print Name) ____________________________ (Signature)

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PROVIDER SECTION

Please complete information below and fax to PMA at 1-800-432-9762 and the district contact listed above.

(Note: The medical provider’s standard injury status report reflecting the injured worker’s return to work status can be substituted to fax the information requested below to both PMA and the district contact listed above.)

Diagnosis: ____________________________
Treatment Recommendations: __________________________

Return to Work Status: Modified Duty Full Duty
Detail Modifications below or: No Restrictions
No Lifting Over: ________ lbs. No Pushing/Pulling Over: ________ lbs.
Additional Modifications: __________________________

Follow-up Appointment: Date/Time: ___________ None Needed: __________________________
Provider Signature: __________________________

Referrals to Medical Specialists MUST BE PREAUTHORIZED by contacting PMA at 1-888-476-2669.

Send medical bills to: PMA Customer Service Center
P. O. Box 5231
Janesville, WI 53547-5231
MAPS 2017-18

ISD Employee Health Clinic
1516 W. Maple Ave.
Independence, MO 64050
(816) 959-9355
(816) 521-5315

Hours:
Monday – Friday
7:00 AM – 12:00 Noon
1:00 PM – 6:00 PM
Saturday
8:00 AM - Noon

US Healthworks, Inc.
19000 E. Eastland Ctr. Ct.
Independence, MO 64055
(816) 478-9299

Hours:
Monday – Friday
8:00 PM – 5:00 PM
Saturday and Sunday
Closed

Urgent Care of Kansas City
4741 S. Arrowhead Drive, Suite B
Independence, MO 64055
(816) 795-6000

Hours:
Monday – Friday
8:30 AM – 9:00 PM
Saturday
8:30 Noon – 6:00 PM
Sunday
8:30 AM – 5:30 PM
Holiday Hours
8:30 AM – 3:30 PM

Emergency or After Hours

Truman Medical Center Lakewood
7900 Lee’s Summit Rd.
Kansas City, MO 64139
Phone: (816) 404-7000

Centerpoint Medical Center
19600 E. 39th St.
Independence, MO 64057
Phone: (816) 698-7000
POLICIES AND PROCEDURES
STUDENTS

Policy 2130

Nondiscrimination and Student Rights

Harassment

It is the policy of the District to maintain a learning environment that is free from harassment because of an individual's race, color, sex, national origin, age, ethnicity, disability, sexual orientation, or perceived sexual orientation. The School District prohibits any and all forms of unlawful harassment and discrimination because of race, color, sex, national origin, age, ethnicity, disability, sexual orientation, or perceived sexual orientation.

It shall be a violation of District policy for any student, teacher, administrator, or other school personnel of this District to harass or unlawfully discriminate against a student through conduct of a sexual nature, or regarding race, color, sex, national origin, age, ethnicity, disability, sexual orientation, or perceived sexual orientation as defined by this Policy.

It shall also be a violation of District policy for any teacher, administrator, or other school personnel of this District to tolerate sexual harassment or harassment because of a student's race, color, sex, national origin, age, ethnicity, disability, sexual orientation, or perceived sexual orientation, as defined by this Policy, by a student, teacher, administrator, other school personnel, or by any third parties who are participating in, observing, or otherwise engaged in activities, including sporting events and other extracurricular activities, under the auspices of the School District.

For purposes of this Policy, the term "school personnel" includes school board members, school employees, agents, volunteers, contractors, or persons subject to the supervision and control of the District.

The school system and District officials, including administrators, teachers, and other staff members will act to promptly investigate all complaints, either formal or informal, verbal or written, of unlawful harassment or unlawful discrimination because of race, color, sex, national origin, age, ethnicity, disability, sexual orientation, or perceived sexual orientation; to promptly take appropriate action to protect individuals from further harassment or discrimination; and, if it determines that unlawful harassment or discrimination occurred, to promptly and appropriately discipline any student, teacher, administrator, or other school personnel who is found to have violated this Policy, and/or to take other appropriate action reasonably calculated to end the harassment/discrimination.

The District prohibits retaliation against a person who files a complaint of discrimination or harassment, and further prohibits retaliation against persons who participate in related proceedings or investigations.

REV. 6/11
Nondiscrimination and Student Rights

Harassment

DEFINITIONS AND EXAMPLES

Sexual Harassment

For purposes of this Regulation, sexual harassment of a student consists of sexual advances, requests for sexual favors, sexually-motivated physical conduct, or other verbal or physical conduct or communication of a sexual nature when:

1. A school employee causes a student to believe that he or she must submit to unwelcome sexual conduct in order to participate in a school program or activity, or when an employee or third party agent of the District causes a student to believe that the employee will make an educational decision based on whether or not the student submits to unwelcome sexual conduct; or

2. When the unwelcome sexual conduct of a school employee or classmate is so severe, persistent or pervasive that it affects a student's ability to participate in or benefit from an educational program or activity, or creates an intimidating, threatening, or abusive educational environment.

Examples of conduct which may constitute sexual harassment include:

- sexual advances;
- touching, patting, grabbing, or pinching another person's intimate parts, whether that person is of the same sex or the opposite sex;
- coercing, forcing, or attempting to coerce or force the touching of anyone's intimate parts;
- coercing, forcing, or attempting to coerce or force sexual intercourse or a sexual act on another;
- graffiti of a sexual nature;
- sexual gestures;
- sexual or dirty jokes;
- touching oneself sexually or talking about one's sexual activity in front of others;
spreading rumors about or rating other students as to sexual activity or performance;

unwelcome, sexually-motivated or inappropriate patting, pinching, or physical contact. This prohibition does not preclude legitimate, non-sexual physical conduct such as the use of necessary restraints to avoid physical harm to persons or property, or conduct such as a teacher's consoling hug of a young student, or one student's demonstration of a sports move requiring contact with another student. (NOTE: Where the perpetrator is an adult and the victim is a student, welcomeness is generally not relevant.)

other unwelcome sexual behavior or words, including demands for sexual favors, when accompanied by implied or overt threats concerning an individual's educational status or implied or overt promises of preferential treatment.

Harassment Because of Race or Color

For purposes of this Regulation, racial harassment of a student consists of verbal or physical conduct relating to an individual's race or color when:

1. The harassing conduct is sufficiently severe, persistent, or pervasive that it affects a student's ability to participate in or benefit from an educational program or activity, or creates an intimidating, threatening, or abusive educational environment;

2. The harassing conduct has the purpose or effect of substantially or unreasonably interfering with an individual's academic performance; or

3. The harassing conduct otherwise substantially and adversely affects an individual's learning opportunities.

Examples of conduct which may constitute harassment because of race or color include:

- graffiti containing racially-offensive language;

- name-calling, jokes, or rumors;

- threatening or intimidating conduct directed at another because of the other's race or color;

- notes or cartoons;

- racial slurs, negative stereotypes, and hostile acts which are based upon another's race or color;
• written or graphic material containing racial comments or stereotypes which is posted or circulated and which is aimed at degrading individuals or members of protected classes;

• a physical act of aggression or assault upon another because of, or in a manner reasonably related to, race or color;

• other kinds of aggressive conduct such as theft or damage to property which is motivated by race or color.

**Harassment Based Upon National Origin or Ethnicity**

For purposes of this Regulation, ethnic or national origin harassment of a student consists of verbal or physical conduct relating to an individual's ethnicity or country of origin or the country of origin of the individual's parents, family members, or ancestors when:

1. The harassing conduct is so severe, persistent or pervasive that it affects a student's ability to participate in or benefit from an educational program or activity, or creates an intimidating, threatening, or abusive educational environment;

2. The harassing conduct has the purpose or effect of substantially or unreasonably interfering with an individual's work or academic performance; or

3. The harassing conduct otherwise substantially and adversely affects an individual's learning opportunities.

Examples of conduct which may constitute harassment because of national origin or ethnicity include:

• graffiti containing offensive language which is derogatory to others because of their national origin or ethnicity;

• jokes, name-calling, or rumors based upon an individual's national origin or ethnicity;

• ethnic slurs, negative stereotypes, and hostile acts which are based upon another's national origin or ethnicity;

• written or graphic material containing ethnic comments or stereotypes which is posted or circulated and which is aimed at degrading individuals or members of protected classes;
• a physical act of aggression or assault upon another because of, or in a manner reasonably related to, ethnicity or national origin;

• other kinds of aggressive conduct such as theft or damage to property which is motivated by national origin or ethnicity.

**Harassment Because of Disability**

For the purposes of this Regulation, harassment because of the disability of a student consists of verbal or physical conduct relating to an individual's physical or mental impairment when:

1. The harassing conduct is so severe, persistent or pervasive that it affects a student's ability to participate in or benefit from an educational program or activity, or creates an intimidating, threatening, or abusive educational environment;

2. The harassing conduct has the purpose or effect of substantially or unreasonably interfering with an individual's work or academic performance; or

3. The harassing conduct otherwise adversely and substantially affects an individual's learning opportunities.

Examples of conduct which may constitute harassment because of disability include:

• graffiti containing offensive language which is derogatory to others because of their physical or mental disability;

• threatening or intimidating conduct directed at another because of the other's physical or mental disability;

• jokes, rumors, or name-calling based upon an individual's physical or mental disability;

• slurs, negative stereotypes, and hostile acts which are based upon another's physical or mental disability;

• graphic material containing comments or stereotypes which is posted or circulated and which is aimed at degrading individuals or members of protected classes;

• a physical act of aggression or assault upon another because of, or in a manner reasonably related to, an individual's physical or mental disability;

• other kinds of aggressive conduct such as theft or damage to property which is motivated by an individual's physical or mental disability.
Harassment Because of Gender

For purposes of this Regulation, gender harassment of a student consists of verbal or physical conduct relating to an individual's gender when:

1. The harassing conduct is sufficiently persistent or pervasive that it affects a student's ability to participate in or benefit from an educational program or activity, or creates an intimidating, threatening, or abusive educational environment; or
2. The harassing conduct has the purpose or effect of substantially or unreasonably interfering with an individual's academic performance; or
3. The harassing conduct otherwise substantially and adversely affects an individual's learning opportunities.

Examples of conduct which may constitute harassment because of gender include:

- graffiti containing offensive language;
- name-calling, jokes, or rumors;
- threatening or intimidating conduct directed at another because of the other's gender;
- notes or cartoons;
- slurs, negative stereotypes, and hostile acts which are based upon another's gender;
- written or graphic material containing comments or stereotypes which is posted or circulated and which is aimed at degrading individuals or members of protected classes;
- a physical act of aggression or assault upon another because of, or in a manner reasonably related to gender;
- other kinds of aggressive conduct such as theft or damage to property which is motivated by gender.

Harassment Because of Sexual Orientation or Perceived Sexual Orientation

For purposes of this Regulation, harassment of a student because of sexual orientation or perceived sexual orientation consists of verbal or physical conduct relating to an individual's sexual orientation or perceived sexual orientation when:
1. The harassing conduct is sufficiently persistent or pervasive that it affects a student's ability to participate in or benefit from an educational program or activity, or creates an intimidating, threatening, or abusive educational environment; or

2. The harassing conduct has the purpose or effect of substantially or unreasonably interfering with an individual's academic performance; or

3. The harassing conduct otherwise substantially and adversely affects an individual's learning opportunities.

Examples of conduct which may constitute harassment because of sexual orientation or perceived sexual orientation include:

- graffiti containing offensive language;
- name-calling, jokes, or rumors;
- threatening or intimidating conduct directed at another because of the other's sexual orientation or perceived sexual orientation;
- notes or cartoons;
- slurs, negative stereotypes, and hostile acts which are based upon another's sexual orientation or perceived sexual orientation;
- written or graphic material containing comments or stereotypes which is posted or circulated and which is aimed at degrading individuals or members of protected classes;
- a physical act of aggression or assault upon another because of, or in a manner reasonably related to, sexual orientation or perceived sexual orientation;
- other kinds of aggressive conduct such as theft or damage to property which is motivated by sexual orientation or perceived sexual orientation.

**REPORTING PROCEDURES**

The following procedures are applicable to any student who believes he or she has been the victim of sexual harassment or harassment/discrimination based on race, color, sex, national origin, age, ethnicity, disability, sexual orientation, or perceived sexual orientation by a student, teacher, administrator, or other school personnel of the School District, or by any other person who is participating in, observing, or otherwise engaged in activities, including sporting events and other extracurricular activities, under the auspices of the School District.
Such individuals are encouraged to immediately report the alleged acts to an appropriate District official designated by this Regulation.

Any teacher, administrator, or other school official who has or receives notice that a student has or may have been the victim of unlawful discrimination, sexual harassment or harassment based on race, color, sex, national origin, age, ethnicity, disability, sexual orientation, or perceived sexual orientation by a student, teacher, administrator, or other school personnel of the District, or by any other person who is participating in, observing, or otherwise engaged in activities, including sporting events and other extracurricular activities, under the auspices of the District, is required to immediately report the alleged acts to an appropriate District official designated by this Regulation.

Any other person with knowledge or belief that a student has or may have been the victim of unlawful discrimination, sexual harassment or harassment based on race, sex color, national origin, age, ethnicity, disability, sexual orientation, or perceived sexual orientation as set forth above, is encouraged to immediately report the alleged acts to an appropriate District official designated by this Regulation.

The School District encourages the reporting party or complainant to use the report form available from the principal of each building or available from the School District office, but oral reports shall be considered complaints as well. Use of formal reporting forms is not mandated. Nothing in this Regulation shall prevent any person from reporting harassment directly to the Compliance Officer or to the Superintendent. The District will respond to male and female students' complaints of discrimination and harassment promptly, appropriately, and with the same degree of seriousness.

1. In each school building, the building principal is the person responsible for receiving oral or written reports of discrimination, sexual harassment, or harassment based on race, sex, color, national origin, age, ethnicity, disability, sexual orientation, or perceived sexual orientation at the building level. Any adult School District personnel who receives a report of discrimination, sexual harassment, or harassment based on race, sex, color, national origin, age, ethnicity, disability, sexual orientation, or perceived sexual orientation shall inform the building principal immediately.

Upon receipt of a report, the principal must notify the District Compliance Officer immediately, without screening or investigating the report. The principal may request but may not insist upon a written complaint. If the report was given verbally, the principal shall personally reduce it to written form and forward it to the Compliance Officer within twenty-four (24) hours. Failure to forward any harassment report or complaint as provided herein will result in disciplinary action against the principal.
If the complaint involves the building principal, the complaint shall be made or filed directly with the Superintendent or the School District Compliance Officer by the reporting party or the complainant.

2. The School Board has designated the Assistant Superintendent of Human Resources as the District Compliance Officer with responsibility to identify, prevent, and remedy unlawful discrimination and harassment. The District Compliance Officer shall:

   - receive reports or complaints of unlawful discrimination, sexual harassment, or harassment based on race, sex, color, national origin, age, ethnicity, disability, sexual orientation, or perceived sexual orientation;
   - oversee the investigative process;
   - be responsible for assessing the training needs of the District’s staff and students in connection with the dissemination, comprehension, and compliance with this Regulation;
   - arrange for necessary training required for compliance with this Regulation; and
   - insure that any investigation is conducted by an impartial investigator who has been trained in the requirements of equal educational opportunity, including harassment, and who is able to apply procedural and substantive standards which are necessary and applicable to identify unlawful harassment, recommend appropriate discipline and remedies when harassment is found, and take other appropriate action to rectify the damaging effects of any prohibited discrimination, including interim protection of the victim during the course of the investigation.

If any complaint involves a Compliance Officer, the complaint shall be filed directly with the Superintendent.

The District shall conspicuously post a notice against unlawful discrimination and harassment in each school in a place accessible to students, faculty, administrators, employees, parents, and members of the public. This notice shall include the name, mailing address, and telephone number of the Compliance Officer; the name, mailing address, and telephone number of the Missouri Commission for Human Rights, the state agency responsible for investigating allegations of discrimination in educational opportunities; and the mailing address and telephone number of the United States Department of Education, Office for Civil Rights, and the United States Department of Justice.
3. A copy of Policy 2130 shall appear in the student handbook, and this Regulation shall be made available upon request of parents, students, and other interested parties.

4. The School Board will develop a method of discussing this Regulation with students and employees. Training on the requirements of nondiscrimination and the appropriate responses to issues of harassment will be provided to all school personnel on an annual basis, and at such other times as the Board in consultation with the District Compliance Officer determines is necessary or appropriate.

5. This Regulation shall be reviewed at least annually for compliance with state and federal law.

6. The District will respect the privacy of the complainant, the individuals against whom the complaint is filed, and the witnesses as much as possible, consistent with the District's legal obligations to investigate, to take appropriate action, and to conform with any discovery or disclosure obligations.

**INVESTIGATION**

Upon receipt of a report or complaint alleging unlawful discrimination, sexual harassment, or harassment based upon race, color, sex, national origin, age, ethnicity, disability, sexual orientation, or perceived sexual orientation, the Compliance Officer shall immediately undertake or authorize an investigation. That investigation may be conducted by District officials or by a third party designated by the District.

The investigation may consist of personal interviews with the complainant, the individual against whom the complaint is filed, and others who have knowledge of the alleged incident or circumstances giving rise to the complaint. The investigation may also consist of the evaluation of any other information or documents, which may be relevant to the particular allegations.

In determining whether the alleged conduct constitutes a violation of this Regulation, the District shall consider:

- the nature of the behavior;
- victim’s statements;
- how often the conduct occurred;
- mandatory written witness statements or interview summaries;
- whether there were past incidents or past continuing patterns of behavior;
• opportunity for the complainant to present witnesses and provide evidence;
• evaluation of all relevant information and documentation relating to the complaint of discrimination or harassment;
• the relationship between the parties involved;
• the race, color, sex, national origin, age, ethnicity, disability, sexual orientation or perceived sexual orientation of the victim;
• the identity of the perpetrator, including whether the perpetrator was in a position of power over the student allegedly subjected to harassment;
• the number of alleged harassers;
• the age of the alleged harassers;
• where the harassment occurred;
• whether there have been other incidents in the school involving the same or other students;
• whether the conduct adversely affected the student’s education or educational environment;
• the context in which the alleged incidents occurred.

Whether a particular action or incident constitutes a violation of this Regulation requires a determination based on all the facts surrounding the circumstances.

The investigation shall be completed and a written report given to the Superintendent no later than fifteen (15) days from receipt of the complaint. If the complaint involves the Superintendent, the written report may be filed directly with the School Board. The written report shall include a determination of whether the allegations have been substantiated as factual and whether they appear to be violations of this Regulation. The Compliance Officer’s obligation to conduct this investigation shall not be extinguished by the fact that a criminal investigation involving the same or similar allegations is also pending or has been concluded.

SCHOOL DISTRICT RESPONSE

1. Upon receipt of a report that a violation has occurred, the District will, within 48 hours, take appropriate formal or informal action to address, and where appropriate, remediate the violation. Appropriate actions may include, but are not limited to, counseling,
awareness training, parent-teacher conferences, warning, suspension, exclusion, expulsion, transfer, remediation, or discharge. District action taken for violation of this Regulation shall be consistent with the requirements of applicable collective bargaining agreements, state and federal law, and District policies for violations of a similar nature of similar degree of severity. In determining what is an appropriate response to a finding that harassment in violation of this Regulation has occurred, the District shall consider:

- what response is most likely to end any ongoing harassment;
- whether a particular response is likely to deter similar future conduct by the harasser or others;
- the amount and kind of harm suffered by the victim of the harassment;
- the identity of the party who engaged in the harassing conduct.

In the event that the evidence suggests that the harassment at issue is also a crime in violation of a Missouri criminal statute, the Board shall also direct the District Compliance Officer to report the results of the investigation to the appropriate law enforcement agency charged with responsibility for handling such crimes.

2. The results of the District's investigation of each complaint filed under these procedures will be reported in writing to the complainant and other parties by the District within 10 days of the Compliance Officer’s receipt of the complaint, in accordance with state and federal laws regarding data or records privacy, and consistent with the privacy rights of the alleged harasser.

3. If the District's evaluation of a complaint of harassment results in a conclusion that a school employee has engaged in unlawful discrimination or harassment in violation of this Regulation, or that a school employee(s) has failed to report harassment as required herein, that individual may appeal this determination by presenting a written appeal within 10 school days of receiving notice of the District’s conclusion, by use of established School Board procedures for appealing other adverse personnel actions. (See personnel handbooks.)

4. If the District's evaluation of a complaint of harassment results in a conclusion that no unlawful harassment has occurred, an individual who was allegedly subjected to harassment and believes that this conclusion is erroneous may appeal this determination by presenting a written appeal to the Superintendent within 10 school days of receiving notice of the District’s conclusion. The grievant may request a meeting with the Superintendent or his/her designee. The Superintendent or his/her designee has the option of meeting with the grievant to discuss the appeal. A decision will be rendered by
the Superintendent or his/her designee within 10 working days after receiving the written appeal.

5. If the complainant believes the Superintendent has not adequately or appropriately addressed the appeal, he or she may present a written appeal to the President of the Board of Education within ten (10) working days after the grievant receives the report from the Superintendent. The grievant may request a meeting with the Board of Education. The Board of Education has the option of meeting with the grievant to discuss the appeal. A decision will be rendered by the Board of Education at their next regularly scheduled meeting or no later than 45 calendar days from the District’s receipt of the complainant’s appeal to the Board. The grievant will be notified in writing of the decision within 5 working days after the Board of Education meeting.

6. An individual who was allegedly subjected to unlawful discrimination or harassment may also file a complaint with the Missouri Commission for Human Rights, the United States Department of Education, Office for Civil Rights, or the United States Department of Justice. In addition, such individual may choose to file suit in the United States District Court or the State Circuit Court.

7. Copies of all complaints of harassment and the investigations conducted pursuant to them shall be maintained at the main administrative offices of the School District.

RETALIATION

Submission of a good faith complaint or report of unlawful discrimination, sexual harassment, or harassment based upon race, sex, color, disability, national origin, age, ethnicity, or sexual orientation will not affect the complainant or reporter's future employment, grades, learning, or working environment, or work assignments.

The School District will discipline or take appropriate action against any student, teacher, administrator, or other school personnel who retaliates against any person who reports an incident of alleged harassment/discrimination, sexual, racial, ethnic, sexual orientation discrimination, disability-related harassment or violence, or any person who testifies, assists, or participates in a proceeding, investigation, or hearing relating to such harassment or violence. Retaliation includes, but is not limited to, any form of intimidation, reprisal, or harassment.

REV. 6/11
Nondiscrimination and Student Rights
Harassment Grievance Form

Complainant: ____________________________________________________________

Home Address: __________________________________________________________

Work Address: __________________________________________________________

Home Phone: ____________________________________________________________

Work Phone: ____________________________________________________________

Date of Alleged Incident(s): ______________________________________________

Did the incident(s) involve: sexual harassment, racial harassment/discrimination, harassment/ 
discrimination because of national origin or ethnicity, harassment/discrimination because of disability, 
harassment/discrimination because of sexual orientation or perceived sexual orientation (circle all that 
apply).

Name of person you believe harassed or discriminated against you or another person:

______________________________________________________________________

If the alleged harassment/discrimination was toward another person, identify that other person:

______________________________________________________________________

Describe the incident as clearly as possible, including such things as what force, if any, was used, any 
verbal statements (i.e. threats, requests, demands, etc.), what, if any physical contact was involved. Attach 
additional pages as necessary.

______________________________________________________________________

______________________________________________________________________

______________________________________________________________________

______________________________________________________________________
When and where did the incident occur? 

List any witnesses who were present: 

This complaint is based upon my honest belief that has harassed/discriminated against me or another person. I hereby certify that the information I have provided in this complaint is true, correct, and complete to the best of my knowledge.

Complainant’s Signature

Date

Received By

Date Received
STUDENTS

Nondiscrimination and Student Rights

Sexual Harassment Prohibited Notice

SEXUAL HARASSMENT PROHIBITED NOTICE
TO ALL EMPLOYEES AND STUDENTS REGARDING SEXUAL HARASSMENT

The Independence School District is committed to an academic and work environment in which all students and employees are treated with dignity and respect. Sexual harassment of students and employees whether committed by supervisors, employees or students and regardless of whether the victim is an employee or student will not be tolerated.

Sexual harassment includes but is not limited to:

1. sexual slurs, threats, verbal abuse and sexually degrading descriptions
2. graphic verbal comments about an individual’s body
3. sexual jokes, notes, stories, drawing, pictures or gesture
4. spreading sexual rumors
5. touching an individual’s body or clothes in a sexual way
6. displaying sexually suggestive objects
7. covering or blocking of normal movements
8. unwelcome sexual flirtation or propositions
9. acts of retaliation against a person who reports sexual harassment.

Inquiries, complaints or grievances from students and their parents and employees regarding sexual harassment or compliance with Title IX may be directed to the Superintendent of Schools, to the District’s Title IX Coordinator or the Director of the Office of Civil Rights, Department of Education, Washington, D.C.

The District’s Title IX Coordinator is:

Greg Gilliam, Human Resources Supervisor
201 N. Forest Avenue
Independence, Missouri 64050
(816) 521-5300
STUDENTS

Policy 2670

Discipline

Corporal Punishment: Prohibited

No person employed by or volunteering for the School District shall administer or cause to be administered corporal punishment upon a student attending District schools.
STUDENTS

Policy 2770

Student Welfare

Seclusion and Restraint

Purpose

It is the purpose of this policy to:

- Meet the requirements of RSMo 160.263.
- Promote safety and prevent harm to all students, school personnel and visitors in the school district.
- Treat all students with dignity and respect in the use of discipline and behavior-management techniques.
- Provide school personnel with clear guidelines about the use of seclusion, isolation and restraint on school district property or at any school district function or event.
- Promote retention of teachers and other school personnel by addressing student behavior in an appropriate and safe manner.
- Promote parent understanding about state guidelines and district policies related to the use of discipline, behavior management, behavior interventions and responses to emergency situations.
- Promote the use of non-aversive behavioral interventions.

Definitions:

“Authorized School Personnel” means school personnel who have received annual training in:
- De-escalation practices,
- Appropriate use of physical restraint,
- Professionally-accepted practices in physical management and use of restraints,
- Methods to explain the use of restraint to the student who is to be restrained and to the individual’s family,
- Appropriate use of isolation,
- Appropriate use of seclusion, and
- Information on the policy and appropriate documentation and notification procedures.

“Assistive technology device” means any item, piece of equipment or product system that is used to increase, maintain or improve the functional capacities of a child with a disability.
“Aversive behavioral interventions” means an intervention that is intended to induce pain or discomfort to a student for the purpose of eliminating or reducing maladaptive behaviors, including such interventions as: contingent application of noxious, painful, intrusive stimuli or activities; any form of noxious, painful or intrusive spray, inhalant or tastes; or other stimuli or actions similar to the interventions described above. The term does not include such interventions as voice control, limited to loud, firm commands; time-limited ignoring of a specific behavior; token fines as part of a token economy system; brief physical prompts to interrupt or prevent a specific behavior; interventions medically necessary for the treatment or protection of the student. Corporal punishment administered in accordance with state law is not an aversive intervention for the purpose of this policy.

“Behavior Intervention Plan (BIP)” sets forth specific behavior interventions for a specific student who displays chronic patterns of problem behavior.

“Chemical restraint” means the administration of a drug or medication to manage a student’s behavior that is not a standard treatment and dosage for the student’s medical condition.

“Emergency situation” is one in which a student’s behavior poses a serious, probable threat of imminent physical harm to self or others or destruction of property.

“Functional Behavior Assessment” a formal assessment to identify the function or purpose the behavior serves for the student so that classroom interventions and behavior support plans can be developed to improve behavior. The assessment could include observations and charting of the behavior and interviews with family, teachers, and the student, so as to determine the frequency, antecedent and response of the targeted behavior.

“IEP” means a student’s Individualized Education Program as defined by the Individuals with Disabilities Education Act (IDEA).

“Isolation” means the confinement of a student alone in an enclosed room without the use of locking hardware. Isolation also includes the confinement of a student alone in a room with a staff engaged locking system where the student is constantly attended and supervised by district employees through a window or other viewing device, but only in accordance with a student’s IEP, Section 504 plan, or other agreed-upon plan to address a student’s behavior. Isolation does not include supervised in-school suspension, detention or timeout/time away used as disciplinary consequences in accordance with the district’s student discipline code.

“Law enforcement officer” means any public servant having both the power and duty to make arrests for violations of the laws of this state.

“Locking hardware” means mechanical, electrical or other material devices used to lock a door or to prevent egress from a confined area.

“Mechanical restraint” means a device or physical object that the student cannot easily remove that restricts a student’s freedom of movement or normal access to a portion of his or her body. This includes but is not limited to straps, duct tape, cords or garments. The term does not include assistive technology devices.
“Physical escort” means the temporary touching or holding of the hand, wrist, arm, shoulder or back for the purpose of inducing a student who is acting out or eloping to walk to a safe location.

“Physical restraint” means the use of person-to-person physical contact to restrict the free movement of all or a portion of a student’s body. It does not include briefly holding or hugging a student without undo force for instructional or other purposes, briefly holding a student to calm them, taking a student’s hand to transport them for safety purposes, physical escort or intervening in a fight.

“School personnel” means
- Employees of a local board of education.
- Any person, paid or unpaid, working on school grounds in an official capacity.
- Any person working at a school function under a contract or written agreement with the school system to provide educational or related services to students.
- Any person working on school grounds or at a school function for another agency providing educational or related services to students.

“Seclusion” means the confinement of a student alone in an enclosed space from which the student is physically prevented from leaving by locking hardware. Seclusion does not include situations where a student is alone in a locked room if the student is constantly attended and supervised by district employees through a window or other viewing device.

“Section 504 Plan” means a student’s individualized plan developed by the student’s Section 504 multidisciplinary team after a pre-placement evaluation finding the student is disabled within the meaning of Section 504 and its implementing regulations.

“Time out” means brief removal from sources of reinforcement within instructional contexts that does not meet the definition of seclusion or isolation. Time out includes both of the following:
- a) Non-exclusionary time out: removal of reinforcers from the student without changing the physical location of the student (e.g., asking the student to put his/her head down on the desk); and
- b) Exclusionary time-out: removal of the student from participation in an activity or removal from the instructional area.

Use of Restrictive Behavioral Interventions:

- **Time-Out**
  Nothing in this policy is intended to prohibit the use of time-out as defined in this section.

- **Seclusion**
  Seclusion as defined in this policy is prohibited except for an emergency situation while awaiting the arrival of law enforcement personnel as provided for in RSMo 160.263.

- **Isolation**
  Isolation, as defined in this policy, may only be used by authorized school personnel, as defined in this policy:
  - After de-escalating procedures have failed;
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- In an emergency situation as defined in this section; or
- As specified in a student’s Individualized Education Program (IEP), Section 504 plan, or other parentally agreed-upon plan to address a student behavior.

Use of isolation requires all of the following:
- The student to be monitored by an adult in close proximity who is able to see and hear the student at all times. Monitoring shall be face-to-face unless personal safety of the child or staff member is significantly compromised, in which case technology-supported monitoring may be utilized.
- The total time in isolation is to be reasonably calculated by District personnel on a case-by-case basis based on the age of the child and circumstances, and is not to exceed 40 minutes without a reassessment of the situation and consultation with parents and/or administrative staff, unless otherwise specified in an IEP or Section 504 Plan or other parentally agreed-upon plan to address a student’s behavior.
- The space in which the student is placed should be a normal-sized meeting or classroom commonly found in a school setting.
- The space in which the student is confined is comparable in lighting, ventilation, heating, cooling, and ceiling height to those systems that are in use in other places in the school.
- The space in which the student is placed must be free of objects that could cause harm.

Isolation shall never be used as a form of punishment or for the convenience of school personnel.

• **Physical Restraint**
  Physical restraint shall only be used in one of the three circumstances below:
  - In an emergency situation as defined in this policy;
  - When less restrictive measures have not effectively de-escalated the situation; or
  - When otherwise specified in an IEP, Section 504 Plan or other parentally agreed-upon plan to address a student’s behavior.

Physical restraint shall:
- Only be used by authorized school personnel as defined in this policy.
- Only be used for as long as necessary to resolve the actual risk of danger or harm that warranted the use of physical restraint;
- Use no more than the degree of force necessary to protect the student or other persons from imminent physical harm [or to protect property];
- Not place pressure or weight on the chest, lungs, sternum, diaphragm, back, neck or throat of the student which restricts breathing; and
- Only be done by school personnel trained in the proper use of restraint.

Any school personnel using physical restraint shall:
- Use only methods of restraint in which the person has received district approved training.
- Conduct restraint with at least one additional adult present and in line of sight,
unless other school personnel are not immediately available due to the unforeseeable nature of an emergency situation.

Physical restraints should never be used as a form of punishment or for the convenience of school personnel.

- **Mechanical Restraint**
  Mechanical restraint shall only be used as specified in a student’s IEP, Section 504 plan, or other parentally agreed-upon plan to address a student’s behavior with two exceptions:
  - Vehicle safety restraints shall be used according to state and federal regulations.
  - Mechanical restraints employed by law enforcement officers in school settings should be used in accordance with law enforcement policies and procedures and appropriate professional standards.

- **Chemical Restraint**
  Chemical restraints shall never be used by school personnel.

Aversive interventions that compromise health and safety shall never be used by school personnel.

**Communication and Training**

- **School Personnel Meeting**
  Following any situation involving the use of seclusion, isolation or restraint, as defined in this policy, a meeting shall occur as soon as possible but no later than two (2) school days after the emergency situation. The meeting shall include, at a minimum, a discussion of the events that led to the emergency and why the de-escalation efforts were not effective; any trauma reactions on the part of the student, other students or school personnel; what, if anything, could have been done differently; and an evaluation of the process.

- **Parental Notification**
  Except as otherwise specified in a student’s IEP, Section 504 plan or other parentally agreed-upon plan to address the student’s behaviors:
  - Following a situation involving the use of seclusion, isolation or restraint, the parent or guardian of the student shall be notified through verbal or electronic means of the incident as soon as possible, but no later than the end of the day of the incident, unless circumstances render it unreasonable or impossible to notify the parent or guardian by the end of the day in which case the parent or guardian shall be notified through verbal or electronic means of the incident no later than noon of the next day.
  - The parent or guardian shall receive a written report of the emergency situation within five (5) school days of the incident. The written incident report shall include all of the following:
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- Date, time of day, location, duration, and description of the incident and de-escalation interventions.
- Event(s) that led up to the incident.
- Nature and extent of any injury to the student.
- Name of a school employee the parent or guardian can contact regarding the incident, and contact information for that employee.

- **Staff Training**
  School districts shall ensure that all school personnel are trained annually regarding the policy and procedures involving the use of seclusion, isolation and restraint.

**Students with Disabilities**
The foregoing policy applies to all students. However, if the IEP or multi-disciplinary team determines that a form of restraint or isolation or aversive behavior intervention may be appropriate in certain identified and limited situations, the team may set forth the conditions and procedures in the IEP or Section 504 plan. Any use of restraint, isolation or aversive behavior interventions must be limited to what is set forth in the IEP or Section 504 plan unless otherwise provided for in this policy. Before adding the use of restraint, isolation or aversive behavior interventions to an IEP or Section 504 plan, the student must have undergone appropriate assessments to include, but not limited to, a formal functional behavior assessment and a positive behavior intervention plan must be developed, which indicates a plan to eliminate the use of the restraint, isolation or aversive behavior intervention over time.

**Reports on Use of Seclusion, Isolation, Restraint or Aversive Behavior Interventions** Districts shall maintain records documenting the use of seclusion, isolation, and restraint showing each of the following: when they were used, reason for use, duration of use, names of school personnel involved, whether students or school personnel were injured, name and age of the student, whether the student has an IEP, Section 504 plan, Behavior Intervention Plan (BIP) or other personal safety plan, when the parents were notified, if the student was disciplined, and any other documentation required by federal or state law.

**Applicability of this Policy**
This policy applies to all district school personnel. School personnel assigned to programs not located on district premises (hospitals, detention centers, juvenile facilities, and mental health facilities) shall follow the policy and procedure of the facility/program where they work.

REV. 3/15
Policy 4120 states, “Any requests for information regarding former employees must be addressed to the Human Resources office. The Superintendent or designee is the person who shall respond to requests from potential employers for information regarding a former District employee. The information the District will provide is title, position, length of employment, whether the employee was terminated or resigned, and whether the District would re-hire the employee.”
Communication with Students by Electronic Media

Employee personal communication with students in all forms including oral and nonverbal must be professional and respectful and consistent with Board policy. All communications between employees and students must be consistent with a teacher-student relationship. Communication shall be deemed to be inappropriate if such communication is sexual in nature, is sexually suggestive, suggests romantic activity with student or students, occurs at an inappropriate time or place, or is otherwise inconsistent with Board policy. Violation of this provision will result in disciplinary action up to and including dismissal.

Communications between employees and students will be primarily direct, oral or written in nature. Employees are strictly prohibited from engaging in Private Electronic Communications with students, as defined in Regulation 4650. As specified in Regulation 4650, the term “Private Electronic Communications” includes communicating with students on social networks, websites, or webpages that are not accessible to the public, e-mailing with students, and texting students. This prohibition does not preclude Private Electronic Communications between employees and their siblings and children who may be district students.

The district will provide official electronic media which may be utilized by teachers and coaches for communication with students for dissemination of school related information (i.e., homework, practice schedules, supplemental instructional material) and for collaborative tasks.
Personnel Services

Policy 4720

Separation

Suspension or Termination: Non-Certificated Staff

Policy 4720 Suspension or Termination: Non-Certificated Staff may be accessed on the district website.
Safe Schools Act of 1996
(Selected excerpts and summaries)

Several areas have been addressed by the Safe Schools Act of 1996. Amendments were added in 1997 and 2000. Items discussed below pertain to classroom and staff issues, in particular. The full Safe Schools Act is on file at Central Office and in the office of the Director of Emergency Preparedness.

1. School Discipline Policies
   - School districts must establish a written discipline policy, including a district statement of district position on corporal punishment.
   - Provide copy to parents and students (school handbook, district calendar, etc.).
   - All employees will receive instruction in the contents and use.

2. Reporting requirements
   Administrators are required to report acts of violence. These include, but are not limited to, felony acts such as murder, kidnapping, assault, forcible rape and sodomy, burglary, robbery, distribution of drugs, arson, manslaughter, felonious restraint, property damage, and possession of a weapon. The administrator must report such infractions to the superintendent and a law enforcement agency if the act, if committed by an adult, would be an assault or possession of a controlled substance or weapon.

   A teacher or school employee must immediately report an assault to the principal. The employee must also report the finding of a weapon or controlled substance. (The good faith reporter will not be civilly liable for providing such information to the police.) To not report (willful neglect or refusal to report) is a crime.

3. Definition of a weapon
   These items include, but are not limited to, firearms, blackjacks, explosives, firearm silencer, gas gun, knife, knuckles, machine gun, projectile weapon, rifle, shotgun, spring gun and/or switchblade knife.

4. Penalties for possession of a weapon
   The discipline policy shall provide for a suspension for a period of not less than one year, or expulsion, for a student who is determined to have brought a weapon to school in violation of district policy, except that: the superintendent may modify each suspension on a case-by-case basis; and this shall not prevent the district from providing educational services in an alternative setting to a student suspended under the provisions of this section.

5. Removal of students
   Immediate removal may be taken by principal, superintendent, or school board that the student poses a threat of harm to others as evidenced by poor conduct, past actions, criminal court records, or juvenile records.
6. **Miscellaneous**

Assault while on school property is defined and classified as a Class D felony. Drug-free school zones are within 2000 feet of public school property. Distribution of drugs near schools is a Class A felony. Crime of making a false bomb threat has been changed to a Class D felony. Crime of Making a Terroristic Threat, 574.150RSMo.2000: A person commits the crime of making a Terroristic Threat if he communicates a threat to commit a felony, makes a knowingly false report concerning the commission of any felony, or knowingly makes a false report concerning the occurrence of any catastrophe to frighten or disturb 10 or more people (Class C felony), to cause the evacuation or closure of any building, inhabitable structure, place of assembly or transportation facility (Class C felony) or with reckless disregard of the risk of causing the evacuation or closure of any building, inhabitable structure, place of assembly or transportation facility (Class D felony).

July 2008
GENERAL DISTRICT INFORMATION
# School Information 2017-2018

## ELEMENTARY SCHOOLS

<table>
<thead>
<tr>
<th>SCHOOL</th>
<th>PRINCIPAL</th>
<th>SECRETARY</th>
<th>ADDRESS</th>
<th>CITY</th>
<th>ST</th>
<th>ZIP</th>
<th>PHN#</th>
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<tbody>
<tr>
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<td>Leslie Hochsprung</td>
<td>Karen Wilson</td>
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<td>Darlene McDaniel</td>
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<td>Brooke Masters</td>
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<td>Tabitha Mabie</td>
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<td>Jennifer Lane</td>
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<td>Dawn Howe</td>
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<td>Tina Giimmelva</td>
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<td>Betty Maday</td>
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<td>Pam Keister</td>
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<td>Sugar Creek</td>
<td>Shellee Dumas</td>
<td>Sam Soendker</td>
<td>11424 Gill St</td>
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<td>Sycamore Hills</td>
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<td>Connie Daoost</td>
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<td>Three Trails</td>
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<td>Angie Zaner</td>
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<tr>
<td>Hanthorn</td>
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<td>Susan Hunter</td>
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<tr>
<td>Sunshine Center</td>
<td>Patti White</td>
<td>Wendi Jones</td>
<td>18400 E Salisbury</td>
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## MIDDLE SCHOOLS

<table>
<thead>
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<th>SECRETARY</th>
<th>ADDRESS</th>
<th>CITY</th>
<th>ST</th>
<th>ZIP</th>
<th>PHN#</th>
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<tr>
<td>Bingham</td>
<td>Brett Playter</td>
<td>Teresa Roberts</td>
<td>1716 S Speck Rd</td>
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<td>Jeff Williams</td>
<td>Marla Trahern</td>
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<tr>
<td>Nowlin</td>
<td>Cristin Nowak</td>
<td>Susan Still</td>
<td>2800 Hardy Ave</td>
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<tr>
<td>Pioneer Ridge</td>
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<td>Elaina Baker</td>
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## HIGH SCHOOLS

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<th>CITY</th>
<th>ST</th>
<th>ZIP</th>
<th>PHN#</th>
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<tbody>
<tr>
<td>Chrisman</td>
<td>Michael Becker</td>
<td>Monica Sullivan</td>
<td>1223 N Noland Rd</td>
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<td>Indep Academy</td>
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<td>Lisa Cooil</td>
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<td>Truman</td>
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<td>April Claphan</td>
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<tr>
<td>Van Horn</td>
<td>Randy Maglinger</td>
<td>Lori Jonas</td>
<td>1109 S Arlington Ave</td>
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<td>Brent Catlett</td>
<td>Sara Williams</td>
<td>201 N Forest Ave</td>
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## School Start/Dismissal Times 2017-2018

### Tier 1 Routes

<table>
<thead>
<tr>
<th>School</th>
<th>Unload</th>
<th>Starting</th>
<th>Dismissal</th>
<th>Leave</th>
</tr>
</thead>
<tbody>
<tr>
<td>Truman, Van Horn</td>
<td>6:50/7:00 AM</td>
<td>7:20 AM</td>
<td>2:23 PM</td>
<td>2:29 PM</td>
</tr>
<tr>
<td>William Chrisman</td>
<td>7:00 AM</td>
<td>7:20 AM</td>
<td>1:50 PM</td>
<td>1:56 PM</td>
</tr>
<tr>
<td>Bridger</td>
<td>7:00 AM</td>
<td>7:20 AM</td>
<td>2:23 PM</td>
<td>2:29 PM</td>
</tr>
<tr>
<td>Independence Academy HS</td>
<td>7:15 AM</td>
<td>7:20 AM</td>
<td>2:04 PM</td>
<td>2:09 PM</td>
</tr>
</tbody>
</table>

### Tier 2 Routes

<table>
<thead>
<tr>
<th>School</th>
<th>Unload</th>
<th>Starting</th>
<th>Dismissal</th>
<th>Leave</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bingham, Nowlin, Pioneer,</td>
<td>7:55 AM</td>
<td>8:15 AM</td>
<td>3:18 PM</td>
<td>3:24 PM</td>
</tr>
<tr>
<td>Benton, Procter, Randall,</td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Santa Fe</td>
<td></td>
<td></td>
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### Tier 3 Routes

<table>
<thead>
<tr>
<th>School</th>
<th>Unload</th>
<th>Starting</th>
<th>Dismissal</th>
<th>Leave</th>
</tr>
</thead>
<tbody>
<tr>
<td>Blackburn, Bryant, Fairmount</td>
<td>8:40 AM</td>
<td>9:00 AM</td>
<td>4:03 PM</td>
<td>4:09 PM</td>
</tr>
<tr>
<td>Glendale, Korte, Little Blue</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Luff, Mallinson, Mill Creek,</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ott, Southern, Spring Branch</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sycamore, Three Trails</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sugar Creek</td>
<td>8:45 AM</td>
<td>9:05 AM</td>
<td>4:08 PM</td>
<td>4:14 PM</td>
</tr>
</tbody>
</table>

- **Day Treatment, LTS**
  - Unload: 7:25 AM
  - Starting: 2:00 PM
  - Dismissal: 2:05 PM

- **Early Ed**
  - Unload: 7:30 AM
  - Starting: 11:00 AM
  - Dismissal: 4:00 PM
  - Leave: 4:00 PM
Operation Procedures - Inclement Weather 2017-2018

When it becomes necessary to suspend or delay pupil attendance due to weather conditions, radio and TV stations will be notified. This information may also be obtained by dialing 521-5305 and information will be posted on the District Website – http://www.isdschools.org.

Phase I: Delayed Start
1. Classroom teachers, certificated staff on the teacher’s salary schedule and calendar, and classified staff employed on a work schedule that coincides with the classroom teacher calendar, will report for duty on a 2 hour delayed schedule.

2. All ten, eleven, and twelve month certificated and classified employees will report to duty as soon as traffic and street conditions are passable.

3. Unless notified, the Child and Family Learning Centers (Kid’s Safari and Early Education) will operate on the regular schedule at their home school locations.

4. Part day Head Start classes will not meet on these days.

Phase 2: Pupil Attendance is Canceled
1. Classroom teachers, certificated staff on the teacher’s salary schedule and calendar, and classified staff employed on a work schedule that coincides with the classroom teacher calendar, will not report for duty when pupil attendance is suspended due to weather conditions. (The calendar will be amended and makeup days will be substituted at a later date.) Early Education staff will follow the calendar provided to them at the beginning of the school year and are expected to report to snow day sites.

2. All ten (excluding elementary secretaries), eleven, and twelve month certificated and classified employees will report to duty as soon as traffic and street conditions are passable after the morning rush hour.

3. Unless notified, the Child and Family Learning Centers (Kid’s Safari and Early Education) will be open, but at Full Day Combined Site Locations. Latitude Middle School After School Program will be closed.

Phase 3: Extreme Weather Conditions
1. During extreme weather conditions, when street crews are unable to open streets, all employees other than emergency staff will be notified to remain at home. The Director of Facilities will contact the head custodians, who will be responsible for contacting other custodians in his/her building.

2. Unless notified, the Child and Family Learning Centers (Kid’s Safari and Early Education) will be open, but at Full Day Combined Site Locations. The Child and Family Learning Centers will close if conditions warrant. The public will be notified through regular media channels. Latitude Middle School After School Program will be closed.

Absences due to weather will not qualify for any authorized leave provisions currently in effect.
## Weather Related Schedules 2017-2018

### LATE START - (Lunch Served)

<table>
<thead>
<tr>
<th>Location</th>
<th>Start Time</th>
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<tbody>
<tr>
<td>Truman, Van Horn, Chrisman, Bridger</td>
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<tr>
<td>Independence Academy</td>
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<tr>
<td>Day Treatment, LTS</td>
<td>9:25 AM</td>
</tr>
<tr>
<td>Bingham, Nowlin, Pioneer</td>
<td>10:15 AM</td>
</tr>
<tr>
<td>Benton, Procter, Randall, Santa Fe</td>
<td></td>
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<tr>
<td>Blackburn, Bryant, Fairmount, Glendale, Korte, Little Blue, Luff, Mallinson, Mill Creek, Ott, Southern, Spring Branch, Sycamore, Three Trails</td>
<td>11:00 AM</td>
</tr>
<tr>
<td>Sugar Creek</td>
<td>11:05 AM</td>
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<tr>
<td>ECSE</td>
<td>AM – Canceled</td>
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<tr>
<td></td>
<td>PM</td>
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<tr>
<td>VoTech</td>
<td>PM VoTech - Regular Schedule</td>
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<td>AM VoTech – Canceled</td>
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<td>Head Start – Canceled</td>
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### EARLY DISMISSAL - (Lunch Served)

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<td>Independence Academy</td>
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<tr>
<td>Truman, Van Horn, Chrisman, Bridger</td>
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<tr>
<td>Bingham, Nowlin, Pioneer</td>
<td>1:18 PM</td>
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<tr>
<td>Benton, Procter, Randall, Santa Fe</td>
<td></td>
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<tr>
<td>Blackburn, Bryant, Fairmount, Glendale, Korte, Little Blue, Luff, Mallinson, Mill Creek, Ott, Southern, Spring Branch, Sycamore, Sycamore, Three Trails</td>
<td>2:03 PM</td>
</tr>
<tr>
<td>Sugar Creek</td>
<td>2:08 PM</td>
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<td>AM – Canceled</td>
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## 2017-2018 School District Calendar

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<thead>
<tr>
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**November 2017**

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**December 2017**

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<td>Teacher Contract 15</td>
<td>Teacher Contract 21</td>
<td>Teacher Contract 19</td>
</tr>
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</table>

**January 2018**

<table>
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<tr>
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<tbody>
<tr>
<td>Student Evaluation Schedule</td>
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**March 2018**

<table>
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<tbody>
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<td>1 2 3 4 5</td>
<td>1 2 3 4 5 6</td>
<td>1 2 3 4 5 6</td>
</tr>
<tr>
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<td>9 10 11 12 13</td>
<td>7 8 9 10 11</td>
<td>4 5 6 7 8 9</td>
</tr>
<tr>
<td>12 13 14 15 16</td>
<td>16 17 18 19 20</td>
<td>14 15 16 17 18</td>
<td>11 12 13 14 15</td>
</tr>
<tr>
<td>19 20 21 22 23</td>
<td>23 24 25 26 27</td>
<td>21 22 23 24 25</td>
<td>18 19 20 21 22</td>
</tr>
<tr>
<td>26 27 28 29 30</td>
<td>29 30 31</td>
<td>28 29 30 31</td>
<td>25 26 27 28 29</td>
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**April 2018**

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<tbody>
<tr>
<td>Student Attendance 16</td>
<td>Student Attendance 20</td>
<td>Student Attendance 16</td>
<td>Student Attendance 16</td>
</tr>
<tr>
<td>Teacher Contract 17</td>
<td>Teacher Contract 21</td>
<td>Teacher Contract 16</td>
<td>Teacher Contract 16</td>
</tr>
</tbody>
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**May 2018**

<table>
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</thead>
<tbody>
<tr>
<td>Student Attendance 16</td>
<td>Student Attendance 16</td>
<td>Summer School</td>
<td>TBA</td>
</tr>
<tr>
<td>Teacher Contract 17</td>
<td>Teacher Contract 16</td>
<td>anticipated Final Student Attendance Day, May 22, 2018</td>
<td>Parent Conference Week</td>
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**JUNE 2018**

<table>
<thead>
<tr>
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<tbody>
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<td>1 2 3 4 5 6</td>
<td>1 2 3 4 5 6</td>
<td>1 2 3 4 5 6</td>
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</table>

**Non-Student Attendance/Non-Contract**

**Non-Student Attendance/Contract Day**

**Non-Student Attendance/Professional Development**

**Parent Conference Week**

**First/Last Day of School**

**Elementary/Secondary**

**Teacher Contract Days**

<table>
<thead>
<tr>
<th>First Quarter</th>
<th>Second Quarter</th>
<th>Third Quarter</th>
<th>Fourth Quarter</th>
</tr>
</thead>
<tbody>
<tr>
<td>40</td>
<td>43</td>
<td>45</td>
<td>45</td>
</tr>
</tbody>
</table>

**173 185**

**All Attendance and contract days that are postponed due to inclement weather will be added to the calendar.**

**are protected as potential attendance and contract days and will be used first as makeup days in the case of adverse weather**

**are protected as potential attendance and contract days and will be used after**

**First Quarter (Grades K-8)**

- **August 17, 2017 through October 13, 2017**
- **End of First Semester**

**Third Quarter (Grades K-8)**

- **January 3, 2018-March 09, 2018**
- **End of Second Semester**

**HR 12/16/2016**

---

79
Map of the School District of Independence

<table>
<thead>
<tr>
<th>MAP#</th>
<th>SCHOOL</th>
<th>ADDRESS</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Benton</td>
<td>429 S Leslie St</td>
</tr>
<tr>
<td>2</td>
<td>Blackburn</td>
<td>17302 R.D. Mize Rd</td>
</tr>
<tr>
<td>3</td>
<td>Bryant</td>
<td>827 W College St</td>
</tr>
<tr>
<td>4</td>
<td>Fairmont</td>
<td>120 N Cedar Ave</td>
</tr>
<tr>
<td>5</td>
<td>Glendale</td>
<td>2611 Lees Summit Rd</td>
</tr>
<tr>
<td>6</td>
<td>Luff</td>
<td>3700 S Delaware Ave</td>
</tr>
<tr>
<td>7</td>
<td>Mill Creek</td>
<td>2601 N Liberty St</td>
</tr>
<tr>
<td>8</td>
<td>Korte</td>
<td>2437-2731 S Hardy Ave</td>
</tr>
<tr>
<td>9</td>
<td>Ott</td>
<td>1525 N Noland Rd</td>
</tr>
<tr>
<td>10</td>
<td>Procter</td>
<td>1403 W Linden Ave</td>
</tr>
<tr>
<td>11</td>
<td>Randall</td>
<td>509 Jennings Rd</td>
</tr>
<tr>
<td>12</td>
<td>Santa Fe Trail</td>
<td>1301 S Windsor St</td>
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<tr>
<td>13</td>
<td>Southern</td>
<td>4300 S Phelps Rd</td>
</tr>
<tr>
<td>14</td>
<td>Spring Branch</td>
<td>20404 E Truman Rd</td>
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<tr>
<td>15</td>
<td>Sugar Creek</td>
<td>11424 Gill St</td>
</tr>
<tr>
<td>16</td>
<td>Sycamore Hills</td>
<td>15208 E 39th St</td>
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<tr>
<td>17</td>
<td>Three Trails</td>
<td>11801 E 32nd St S</td>
</tr>
<tr>
<td>18</td>
<td>Hanzhorn</td>
<td>1511 S Kings Hwy</td>
</tr>
<tr>
<td>19</td>
<td>Sunshine</td>
<td>18400 E Salisbury Rd</td>
</tr>
<tr>
<td>20</td>
<td>Little Blue</td>
<td>2020 Quail Dr</td>
</tr>
<tr>
<td>21</td>
<td>Mallinson</td>
<td>709 N Forest Ave</td>
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</table>

<table>
<thead>
<tr>
<th>MAP#</th>
<th>SCHOOL</th>
<th>ADDRESS</th>
</tr>
</thead>
<tbody>
<tr>
<td>19</td>
<td>Bingham</td>
<td>1716 S Speck Rd</td>
</tr>
<tr>
<td>20</td>
<td>Bridger</td>
<td>18200 E M-78 Highway</td>
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<tr>
<td>21</td>
<td>Nowlin</td>
<td>2800 Hardy Ave</td>
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<tr>
<td>22</td>
<td>Pioneer Ridge</td>
<td>1656 S Speck Rd</td>
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</table>

<table>
<thead>
<tr>
<th>MAP#</th>
<th>SCHOOL</th>
<th>ADDRESS</th>
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<tbody>
<tr>
<td>23</td>
<td>Chrisman</td>
<td>1223 N Noland Rd</td>
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<tr>
<td>24</td>
<td>Truman</td>
<td>3310 S Noland Rd</td>
</tr>
<tr>
<td>25</td>
<td>Van Horn</td>
<td>1109 S Arlington Ave</td>
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</table>

<table>
<thead>
<tr>
<th>MAP#</th>
<th>SCHOOL</th>
<th>ADDRESS</th>
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<tbody>
<tr>
<td>27</td>
<td>Indep. Aca. Day Trmt.</td>
<td>606 W Mechanic Ave</td>
</tr>
<tr>
<td>28</td>
<td>Indep Safe Ctr</td>
<td>606 W Mechanic Ave</td>
</tr>
<tr>
<td>29</td>
<td>Indep Academy</td>
<td>606 W Mechanic Ave</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>MAP#</th>
<th>SCHOOL</th>
<th>ADDRESS</th>
</tr>
</thead>
<tbody>
<tr>
<td>30</td>
<td>Central Office/IREC</td>
<td>201 N Forest Ave</td>
</tr>
<tr>
<td>30</td>
<td>Facilities</td>
<td>201 N Forest Ave</td>
</tr>
<tr>
<td>30</td>
<td>Technology</td>
<td>201 N Forest Ave</td>
</tr>
<tr>
<td>31</td>
<td>Nutrition Services</td>
<td>1400 W Geo Space Dr</td>
</tr>
<tr>
<td>32</td>
<td>Transportation</td>
<td>900 S Powell Rd</td>
</tr>
</tbody>
</table>
The School District of Independence does not discriminate on the basis of race, creed, sex, origin, or disability

Title IX

As set forth in the Regulations for Title IX of the Education amendments of 1972 and according to the policies of the School District of Independence, Missouri, “No person in the United States shall on the basis of sex, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any educational program or activity receiving Federal financial assistance.”

Policy 1310 Civil Rights, Title IX, Section 504 and Regulation 1310 may be accessed on the district website.

Inquiries regarding compliance with Civil Rights, Title IX, and Section 504 should be directed to the Human Resources Supervisor, Greg Gilliam, 201 N. Forest Avenue, Independence, Missouri 64050, telephone (816)521-5300, or to the Office for Civil Rights, Department of Education, Washington, D. C.

“Education is a social process. Education is growth. Education is not a preparation for life; education is life itself.”

- John Dewey